



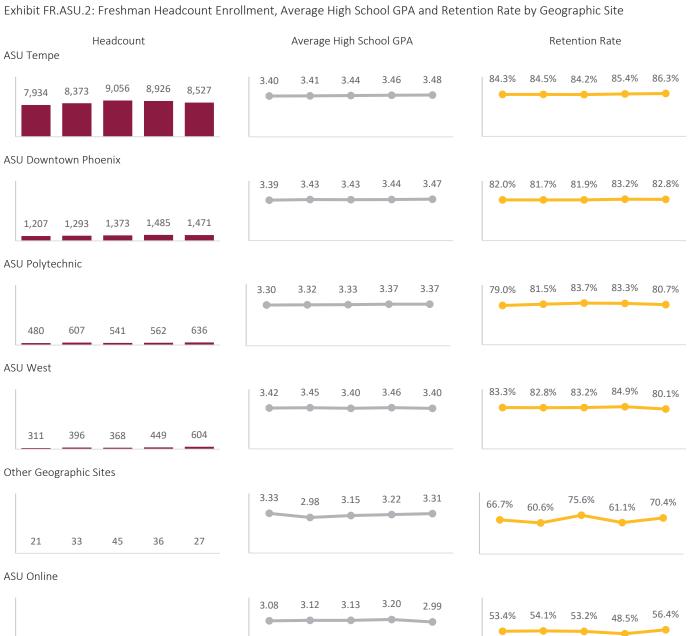
# **2019** SPECIAL LIMITED REPORT ON FRESHMAN RETENTION



#### Arizona State University

#### Exhibit FR.ASU.1: Freshman Headcount Enrollment, Average High School GPA and Retention Rate





2014 2015 2016 2017 2018

2014 2015 2016 2017 2018

#### Arizona State University

### Exhibit FR.ASU.3: Freshman Headcount Enrollment, Average High School GPA and Retention Rate by Full-time, Part-time Status



296 523 573 951

2014 2015 2016 2017 2018

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#### Arizona State University

Exhibit FR.ASU.5: Freshman Headcount Enrollment by Gender and Race Ethnicity



#### Arizona State University

#### Exhibit FR.ASU.6: Freshman Retention Rate by Gender and Race Ethnicity

		Female	2				Male					All		
93.1%	92.0%	93.4%	91.8%	90.2%	89.3%	89.4%	92.0%	91.7%	89.1%	91.0%	90.7%	92.7%	91.7%	89.69
Black or Af														
75.8%	83.3%	75.9%	76.0%	73.9%	68.4%	71.2%	70.4%	70.3%	73.8%	72.2%	78.1%	73.3%	73.4%	73.89
lispanic	02.2%	02.0%	00.00/											
82.2%	83.2%	82.8%	82.0%	80.6%	77.9%	77.9%	77.5%	79.9%	80.0%	80.2%	80.7%	80.3%	81.0%	80.3%
American I														
82.3%	92.4%	74.3%	83.3%	75.0%	72.1%	66.7%	63.0%	75.5%	74.5%	78.1%	81.6%	69.4%	80.0%	74.8%
Native Hav			acific Isla 93.8%						88.2%				04.00/	02.00
60.0%	87.5%	82.4%	55.670	78.6%	73.3%	61.5%	66.7%	76.5%	00.270	68.0%	75.9%	73.7%	84.8%	83.9%
White 84.4%	02.00/	02.00/	84.69/	00.00/	02.4%	04 40/	00 70/	02.00/	22.22/	02.20/	02.444	04.6%	00 70/	04.44
04.4%	82.8%	82.6%	84.6%	82.0%	82.1%	81.4%	80.7%	82.8%	80.2%	83.2%	82.1%	81.6%	83.7%	81.19
wo or Mo	ore Races 80.2%	79.2%	79.1%	83.0%	70.00/	70.00/	75.00/	76.40/	83.2%	. 80.2%	79.4%	77.20/	77 70/	83.19
01.070	0.270	73.270	75.170		78.6%	78.6%	75.0%	76.1%			75.470	77.3%	77.7%	
Non-Reside 95.3%	ent Alien 92.9%		92.5%	93.1%	91.1%	90.5%	89.3%	89.0%	92.5%	92.4%	91.2%	89.9%	90.0%	92.79
				•	•	•	•	-	•	•		-		
Jnspecifie	d 84.1%	84.1%	100.0%		73.1%	83.0%	78.4%			78.3%	83.6%	80.9%	<b>CO 20</b> (	
				60.0%	73.1%	-	70.470	50.0%	0.0%			00.578	69.2%	50.0%
All 84.4%	84.1%	83.3%	84.1%	82.2%	81.9%	81.7%	81.2%	82.6%	81.7%					
					•		011270		•					
2014	2015	2016	2017	2018	2014	2015	2016	2017	2018					

### Arizona State University

#### Exhibit FR.ASU.7: Average High School GPA and Freshman Retention Status for First-Time Students Fall 2017

	Retention Status	Total Students	Reported GPAs	Average High School GPA	
Enrollment Classification					
All	Continuing Non-Continuing	10,007 2,209	9,351 1,913	3.49 3.18	
Full-time	Continuing Non-Continuing	9,545 1,618	9,013 1,502	3.51 3.24	
Part-time	Continuing Non-Continuing	462 591	338 411	3.06 2.97	
Residency Status					
Resident	Continuing Non-Continuing	6,476 1,040	6,186 972	3.53 3.23	
Non-Resident	Continuing Non-Continuing	3,531 1,169	3,165 941	3.41 3.14	
Gender					
Female	Continuing Non-Continuing	5,128 1,113	4,780 951	3.54	
Male	Continuing Non-Continuing	4,879 1,096	4,571 962	3.45 3.14	
Unspecified	Continuing Non-Continuing	0 0	0 0		
Race Ethnicity					
Asian	Continuing Non-Continuing	856 99	820 89	3.58 3.22	
Black or African American	Continuing Non-Continuing	415 147	383 123	3.28 2.99	
Hispanic	Continuing Non-Continuing	2,552 626	2,413 577	3.45 3.18	
American Indian or Alaska Native	Continuing Non-Continuing	107 36	99 30	3.39 3.12	
Native Hawaiian or Other Pacific Islander	Continuing Non-Continuing	26 5	23 4	3.47 3.02	
White	Continuing Non-Continuing	4,881 1,137	4,494 950	3.52 3.21	
Two or More Races	Continuing Non-Continuing	516 105	479 87	3.49 3.11	
Non-Resident Alien	Continuing Non-Continuing	651 51	638 50	3.53 3.33	
Unspecified	Continuing Non-Continuing	3 3	2 3		



<b>Chiversity</b>	
Name	eAdvisor
Fiscal Year	2019
Description	System which provides information meeting those requirements. The munication platforms when stude critical to success.
Qualifying Criteria	All incoming first time students
Is Required	Yes
Duration	8 semesters provided continue to
Inception Fiscal Year	2007
Fiscal Year 2019 Participation	12,557
Fiscal Year 2018 Participation	11,163
Fiscal Year 2018 Retention	9,545
2018-19 Retention Rate	85.5%
Name	me3
Fiscal Year	2019
Description	Free, online pictorial quiz that hel select from suggested majors that into Degree Search and reference
Qualifying Criteria	Open to all ASU students
Is Required	No
Duration	On going
Inception Fiscal Year	2015
Fiscal Year 2019 Participation	2,765
Fiscal Year 2018 Participation	2,098
Fiscal Year 2018 Retention	1,800
2018-19 Retention Rate	86%
Name	Retention Dashboard and S
Fiscal Year	2019
Description	Dashboard listing all undergradua issues, academic status report, off load lists for further action, includ the student's application, transfer the advisor or other service staff of
Qualifying Criteria	Students eligible to enroll in the c
Is Required	Yes
Duration	On going
Inception Fiscal Year	2012
Fiscal Year 2019 Participation	12,557
Fiscal Year 2018 Participation	11,163
Fiscal Year 2018 Retention	9,545
2018-19 Retention Rate	86%

Note: reported participation and retention rates reflect first-time, full-time students only

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tion on degree requirements and then monitors student progression towards ne system provides feedback to students and advisors through multiple com- dents are not progressing towards meeting degree requirements identified as
to meet eligibility
elps users identify their interests and associated potential careers. Users then hat will help prepare them to meet those career goals. Access is integrated ced in email communication, as well as through various retention programs.
Student Profile
uate students eligible to enroll with indicators of risk, including financial aid off-track status, cumulative GPA, etc. Dashboard users can filter and down- uding emailing students. The Student Profile offers a comprehensive view of fer work, ASU classes, holds, and financial status. Within the Student Profile, ff can add comments or notes.
e current term.



Arizona State University Freshman Retention Programs cont.

Name	Advisor Portal and Student Profile
Fiscal Year	2019
Description	The Advisor Portal is a web application to manage proactive advising informed by retention indicators and predictive analytics. The goal of the Advisor Portal is to facilitate the coordination of personal, real-time, holistic care by anticipating students' needs and taking prompt responsive action. Students who receive an intervention through the Advisor Portal demonstrate risk of attrition.
Qualifying Criteria	Demonstrated risk indicators, such as negative Academic Status Reports, sending a transcript to another institution, off track to graduate, academic probation, late registration, or being added to a watchlist by an advisor.
Is Required	No
Duration	On going
Inception Fiscal Year	2016
Fiscal Year 2019 Participation	5,979
Fiscal Year 2018 Participation	6,029
Fiscal Year 2018 Retention	5,171
2018-19 Retention Rate	86%
Name	First Year Student Success Coaching
Fiscal Year	2019
Description	Holistic peer coaching; targeted FTFTF are automatically assigned a peer success coach based on campus and college.
Qualifying Criteria	Targeted to all immersion FTFTF except Honors, student athletes, military veterans, Engineering, and Journal- ism & Mass Communication.
Is Required	No
Duration	2 semesters or longer
Inception Fiscal Year	2013
Fiscal Year 2019 Participation	4,281
Fiscal Year 2018 Participation	4,210
Fiscal Year 2018 Retention	3,601
2018-19 Retention Rate	86%
Name	Tutoring and Supplemental Instruction
Fiscal Year	2019
Description	Free subject area tutoring, writing tutoring, and supplemenatl instruction is offered in a variety of courses. Tutors and SI leaders are all currently enrolled ASU students. Tutoring under UASP was established in 2007. Prior to that tutoring existed under student affairs.
Qualifying Criteria	Open to all ASU enrolled students at no cost. All services are voluntary.
Is Required	No
Duration	On going
Inception Fiscal Year	2007
Fiscal Year 2019 Participation	6,990
Fiscal Vacua 2018 Doutisingtion	6,912
Fiscal Year 2018 Participation	
Fiscal Year 2018 Retention	6,195

Arizona State University Free	shman Retention Programs cont.
Name	iGrad
Fiscal Year	2019
Description	ASU's partner in financial wellness, iGrac their money, using financial aid wisely, p
Qualifying Criteria	Open to all ASU admitted and enrolled s
Is Required	Yes, for loan entrance/exit counseling
Duration	On going
Inception Fiscal Year	2017
Fiscal Year 2019 Participation	6,459
Fiscal Year 2018 Participation	4,175
Fiscal Year 2018 Retention	3,439
2018-19 Retention Rate	82%
Name	Handshake
Fiscal Year	2019
Description	Web based platform to connect students tool has allowed us to expand our oppor robust online profile which can be used
Qualifying Criteria	Open to all ASU enrolled students as we
Is Required	No
Duration	On going
Inception Fiscal Year	2017
Fiscal Year 2019 Participation	7,310 (FTFYS only)
Fiscal Year 2018 Participation	4,535 (FTFYS only)
Fiscal Year 2018 Participation Fiscal Year 2018 Retention	
	4,535 (FTFYS only)
Fiscal Year 2018 Retention	4,535 (FTFYS only) 4,131 (returning FTFYS only)
Fiscal Year 2018 Retention 2018-19 Retention Rate	4,535 (FTFYS only) 4,131 (returning FTFYS only) 91%
Fiscal Year 2018 Retention 2018-19 Retention Rate Name	<ul> <li>4,535 (FTFYS only)</li> <li>4,131 (returning FTFYS only)</li> <li>91%</li> <li>Adaptive Learning</li> <li>2019</li> <li>Formulated at ASU as a new learning tecciency in learning objectives. The course</li> </ul>
Fiscal Year 2018 Retention 2018-19 Retention Rate Name Fiscal Year	<ul> <li>4,535 (FTFYS only)</li> <li>4,131 (returning FTFYS only)</li> <li>91%</li> <li>Adaptive Learning</li> <li>2019</li> <li>Formulated at ASU as a new learning tecciency in learning objectives. The course er students are unable to achieve a learninteractive student work.</li> <li>Open to all students taking courses that courses are not directly comparable to t lower rate because, at this time, almost lege Algebra, a course that does not sati</li> </ul>
Fiscal Year 2018 Retention 2018-19 Retention Rate Name Fiscal Year Description	<ul> <li>4,535 (FTFYS only)</li> <li>4,131 (returning FTFYS only)</li> <li>91%</li> <li>Adaptive Learning</li> <li>2019</li> <li>Formulated at ASU as a new learning tecciency in learning objectives. The course er students are unable to achieve a learn</li> </ul>
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Fiscal Year 2018 Retention         2018-19 Retention Rate         Name         Fiscal Year         Description         Qualifying Criteria         Is Required	<ul> <li>4,535 (FTFYS only)</li> <li>4,131 (returning FTFYS only)</li> <li>91%</li> <li>Adaptive Learning</li> <li>2019</li> <li>Formulated at ASU as a new learning tecciency in learning objectives. The course er students are unable to achieve a learninteractive student work.</li> <li>Open to all students taking courses that courses are not directly comparable to t lower rate because, at this time, almost lege Algebra, a course that does not sati because they did not have a placement of Yes, if enrolled in the specific course and</li> </ul>
Fiscal Year 2018 Retention         2018-19 Retention Rate         Name         Fiscal Year         Description         Qualifying Criteria         Is Required         Duration	<ul> <li>4,535 (FTFYS only)</li> <li>4,131 (returning FTFYS only)</li> <li>91%</li> <li>Adaptive Learning</li> <li>2019</li> <li>Formulated at ASU as a new learning tecceincy in learning objectives. The course er students are unable to achieve a learn interactive student work.</li> <li>Open to all students taking courses that courses are not directly comparable to the lower rate because, at this time, almost lege Algebra, a course that does not satis because they did not have a placement strest Yes, if enrolled in the specific course and On going</li> </ul>
Fiscal Year 2018 Retention         2018-19 Retention Rate         Name         Fiscal Year         Description         Qualifying Criteria         Is Required         Duration         Inception Fiscal Year	<ul> <li>4,535 (FTFYS only)</li> <li>4,131 (returning FTFYS only)</li> <li>91%</li> <li>Adaptive Learning</li> <li>2019</li> <li>Formulated at ASU as a new learning teociency in learning objectives. The course er students are unable to achieve a learn interactive student work.</li> <li>Open to all students taking courses that courses are not directly comparable to the lower rate because, at this time, almost lege Algebra, a course that does not satis because they did not have a placement of Yes, if enrolled in the specific course and On going</li> <li>2009</li> </ul>
Fiscal Year 2018 Retention 2018-19 Retention Rate Name Fiscal Year Description Qualifying Criteria Is Required Duration Inception Fiscal Year Fiscal Year 2019 Participation	<ul> <li>4,535 (FTFYS only)</li> <li>4,131 (returning FTFYS only)</li> <li>91%</li> <li>Adaptive Learning</li> <li>2019</li> <li>Formulated at ASU as a new learning tecciency in learning objectives. The course er students are unable to achieve a learn interactive student work.</li> <li>Open to all students taking courses that courses are not directly comparable to the lower rate because, at this time, almost lege Algebra, a course that does not satis because they did not have a placement of Yes, if enrolled in the specific course and On going</li> <li>2009</li> <li>8,249 (course enrollments); 6,990 (undu</li> </ul>
Fiscal Year 2018 Retention 2018-19 Retention Rate Name Fiscal Year Description Cualifying Criteria Is Required Duration Inception Fiscal Year Fiscal Year 2019 Participation	<ul> <li>4,535 (FTFYS only)</li> <li>4,131 (returning FTFYS only)</li> <li>91%</li> <li>Adaptive Learning</li> <li>2019</li> <li>Formulated at ASU as a new learning tecciency in learning objectives. The course er students are unable to achieve a learn interactive student work.</li> <li>Open to all students taking courses that courses are not directly comparable to the lower rate because, at this time, almost lege Algebra, a course that does not satis because they did not have a placement of Yes, if enrolled in the specific course and On going</li> <li>2009</li> <li>8,249 (course enrollments); 6,990 (undured and students)</li> </ul>

ess, iGrad helps students track their loans and learn more about managing wisely, preparing for a career and planning for a successful future.
enrolled students.
iseling
t students with potential job opporunities and internships off campus. This our opporunities to a global scale. The tool also allows for students to build a be used for resume development etc.
nts as well as alumni of the University.
arning technology designed to generate better pass rates, and improve profi- ne courseware provides immediate learning assistance whenever and wherev- ve a learning objective. At ASU, most often adaptive learning is combined with
rses that use the courseware. The full-time first-time students taking these rable to the entire full-time first-time student population. They retain at a e, almost half of the students taking adaptive learning classes are taking Col- s not satisfy the math requirement in many degrees. Students take this course accement score sufficient to take the required calculus course.
purse and/or section
90 (unduplicated students)



e	Freshman	Retention	Programs	cont
	FIESIIIIall	Recention	FIUSIAIIIS	COIIC.

Name	LEAD
Fiscal Year	2019
Description	A first-year curriculum that uses project based learning to build fundamental skills necessary for success in other courses and, subsequently, careers. Students who enroll in LEAD demonstrate some deficiencies in academic preparation.
Qualifying Criteria	Open to all students with deficiencies of some sort. The students are not directly comparable to the fresh- men class in total. LEAD students retain at a higher rate than their peers not in LEAD.
Is Required	No
Duration	1 or 2 semesters
Inception Fiscal Year	2014
Fiscal Year 2019 Participation	997
Fiscal Year 2018 Participation	701
Fiscal Year 2018 Retention	545
2018-19 Retention Rate	78%
Name	GetSet
Fiscal Year	2019
Description	A technology designed to facilitate a growth mindset. It is intended to build community for first-time stu- dents who might lack one in their new surrounding; and to build a strong growth mindset (resiliency and determination).
Qualifying Criteria	Introduced through use by instructors in ASU 101 primarily. Influence messaging occurs to targeted popula- tions.
Is Required	When assigned by instructor.
Duration	On going
Inception Fiscal Year	2016
Fiscal Year 2019 Participation	12,557
Fiscal Year 2018 Participation	11,163
Fiscal Year 2018 Retention	9,545
2018-19 Retention Rate	86%
Name	Residential Communities
Fiscal Year	2019
Description	Students live on campus in communities specific to their academic field of study. This allows for greater intentionality of programming and community building.
Qualifying Criteria	All incoming first time students that choose to live on campus
Is Required	Yes, for those that live on campus
Duration	2 semesters
Inception Fiscal Year	2011
Fiscal Year 2019 Participation	8,990 (FTFYS)
Fiscal Year 2018 Participation	7,649 (FTFYS)
Fiscal Year 2018 Retention	6,642
2018-19 Retention Rate	87%

Name	First Year Student Connect
Fiscal Year	2019
Description	The purpose of the First Year Con what they need. It is intervention based on responses and provide gauge of a student's satisfaction w with immersion and online stude
Qualifying Criteria	All incoming first time freshman; sions have been removed from the
Is Required	No
Duration	
Inception Fiscal Year	2012
Fiscal Year 2019 Participation	11,519
Fiscal Year 2018 Participation	10,492
Fiscal Year 2018 Retention	9,008
2018-19 Retention Rate	86%
Name	E2 Camp
Fiscal Year	2019
Description	First year students in the Ira A. Fu and two nights with current stude learn skills to prepare for college, (ASU 101).
Qualifying Criteria	Incoming first-year immersion stu
Is Required	No
Duration	
Inception Fiscal Year	2007
Fiscal Year 2019 Participation	1,744
Fiscal Year 2018 Participation	1,513
Fiscal Year 2018 Retention	1,349
2018-19 Retention Rate	89%
Name	Camp Carey
Fiscal Year	2019
Description	Incoming first-year W. P. Carey stu a business case study, establishin collaborate with W. P. Carey uppe
Qualifying Criteria	Incoming first-year immersion stu
Is Required	No
Duration	
	2005
Inception Fiscal Year	
Inception Fiscal Year Fiscal Year 2019 Participation	1,001
Fiscal Year 2019 Participation	1,001 908
-	

#### cont.

#### ctions Survey

onnections survey is to assess how individual first year students are doing and on focused; a survey with a goal of contacting individual students 'right away' e assistance, advice, resources, and information. It may also serve as an early n with initial experiences, levels of engagement, etc. The survey is conducted lents in the first weeks of their first fall semester.

n; for 2017 count, non cohort respondents and students with retention excluthe count

Fulton Schools of Engineering jump-start their success by spending three days dents, faculty, advisors and the deans at E2 camp in Prescott, AZ. Students e, connect with peer mentors, and are exposed to their first required class

tudents

students spend three days/two nights participating in team-building activities, ing goals for the year, and learn about Sun Devil traditions. Students also perclass students, W. P. Carey faculty members, deans, and staff.

tudents

Arizona State University

Freshman Retention Programs cont.

Name	The College Early Start
Fiscal Year	2019
Description	The College of Liberal Arts and Sciences (The College) Early Start program is a two-week immersive program prior to the start of the first fall semester, with no cost to students. The goal of Early Start is increasing students' academic success and retention. Early Start consists of 11 faculty-led programs for students in 14 academic units. Elements include creating a sense of belonging in their major, increasing familiarity with ASU resources and building a network of support.
Qualifying Criteria	Incoming first year students who meet specified invitation criteria (criteria vary across the 11 individual programs)
Is Required	No
Duration	2 weeks
Inception Fiscal Year	2014
Fiscal Year 2019 Participation	237
Fiscal Year 2018 Participation	241
Fiscal Year 2018 Retention	231
2018-19 Retention Rate	96%
Name	Camp Edson
Fiscal Year	2019
Description	A two day, one-night experience introducing first year students to ASU and the college prior to the start of the academic year. Activities at the camp focus on growing the students' personal networks by forging bonds with fellow students, faculty and staff, with the goal of creating a strong and supportive environment to keep the students engaged and active.
Qualifying Criteria	Incoming first-year immersion students
Is Required	No
Duration	
Inception Fiscal Year	2015
Fiscal Year 2019 Participation	221
Fiscal Year 2018 Participation	258
Fiscal Year 2018 Retention	224
2018-19 Retention Rate	87%
Name	Camp Co-Op
Fiscal Year	2019
Description	Watts College offers a weekend camp (three days/two nights) in October for all of our first year immersion students. Students participate in leadership sessions, team-building activities, and social activities aimed at forging strong, positive relationships. Sessions are led by faculty and deans and reinforce Co-Op ideals and values. Student leaders serve as camp counselors, and engagement staff are on hand to organize and supervise activities.
Qualifying Criteria	Incoming first-year immersion students
Is Required	No
Duration	
Duration Inception Fiscal Year	2016
	2016 124
Inception Fiscal Year	
Inception Fiscal Year Fiscal Year 2019 Participation	124

Name **Exploratory Majors Fiscal Year** 2019 Students who are unsure of a major can enter the Major and Career Exploration program, where ASU offers 4 exploratory tracks, or meta majors, with specialized courses in career assessments, interest inventories Description and sound decision making. The exploratory program is designed by specialists in counseling and vocational psychology and incorporates personalized services for students who are exploring their options. In addition, ASU offers students programs in which they can explore the majors within business and education. The courses are available to all students, and the 4 metamajors are available to students with 45 or fewer Qualifying Criteria credit hours. Is Required No Duration 3 semesters provided 2006 **Inception Fiscal Year** Fiscal Year 2019 Participation 409 (F18 FTFYS prelim cohort) **Fiscal Year 2018 Participation** 521 (F17 FTFYS official cohort) Fiscal Year 2018 Retention 429 2018-19 Retention Rate 82% Name **Obama Scholarship Fiscal Year** 2019 Financial Aid program designed to assist Arizona resident students who meet Assured Admission, Pell eligibil-Description ity and total family income below \$42,400 with tuition and fees, books and supplies, and housing and meals. Completed admission application, FAFSA and official transcripts by January 1. Meet Assured Admission. Pell **Qualifying Criteria** Eligible. Total family income of \$42,400 or less. Assets below \$10,000. No Is Required Duration 8 semesters provided continue to meet eligibility 2010\* **Inception Fiscal Year** Fiscal Year 2019 Participation 1,493 **Fiscal Year 2018 Participation** 1,305 Fiscal Year 2018 Retention 1,161 89% 2018-19 Retention Rate Name **College Achievement Grant Fiscal Year** 2019 Financial Aid program designed to assist Arizona resident students who are admissible to ASU and are Pell Description eligibile with tuition and fees. **Qualifying Criteria** Completed Admission Application and FAFSA by July 1. Be admissible to ASU. Pell Eligible. Is Required No Duration 8 semesters provided continue to meet eligibility 2014 **Inception Fiscal Year** 1,834 **Fiscal Year 2019 Participation** 1,864 Fiscal Year 2018 Participation Fiscal Year 2018 Retention 1,466 2018-19 Retention Rate 79%

Arizona State University

Arizona State University Freshman Retention Programs cont.

Name	ASU 101
Fiscal Year	2019
Description	Students will learn about ASU's mission as the New American University, the importance and benefits of an entrepreneurial approach to problem solving, solutions to sustainability challenges, and the importance of social embeddedness. Additionally, through various course discussions and assignments, students will examine the concept of academic integrity and its potential impact on their future, gain awareness of the value of engaging in research activities, and learn about taking an interdisciplinary perspective.
Qualifying Criteria	All incoming first year students
ls Required	yes
Duration	1 semester
Inception Fiscal Year	2007
Fiscal Year 2019 Participation	12,557
Fiscal Year 2018 Participation	11,163
Fiscal Year 2018 Retention	9,545
2018-19 Retention Rate	86%

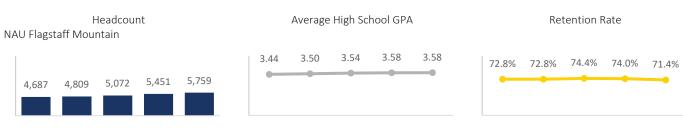
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#### Northern Arizona University

#### Exhibit FR.NAU.1: Freshman Headcount Enrollment, Average High School GPA and Retention Rate



Exhibit FR.NAU.2: Freshman Headcount Enrollment, Average High School GPA and Retention Rate by Geographic Site



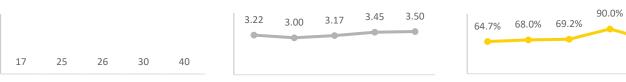
#### NAU Personalized Learning





67.5%

#### Other Geographic Sites



#### NAU Online



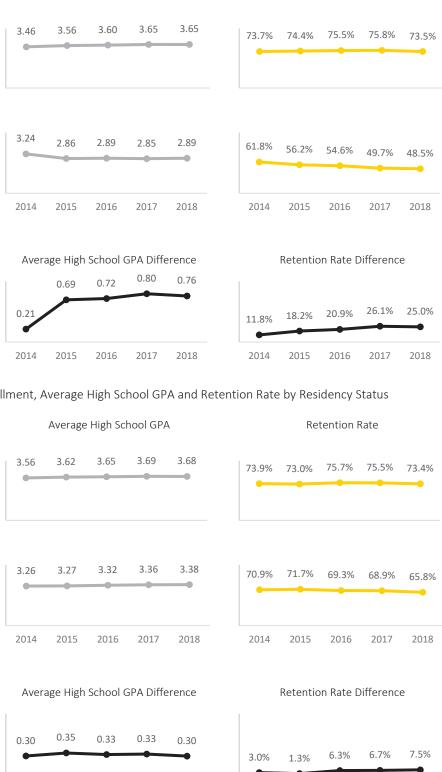
#### Northern Arizona University

### Exhibit FR.NAU.3: Freshman Headcount Enrollment, Average High School GPA and Retention Rate by Full-time, Part-time Status



Re	sident	ŀ	leadcou	nt			Average
						3.56	3.62
	2,801	3,011	3,263	3,509	3,860		
Nc	on-Reside	ent					
						3.26	3.27

	,	2,097		
		2017		2



Perce	ntage of	Non-Res	sident St	udents	Avera	age High	School (	GPA Diffe	erence
40.7%	38.4%	37.5%	37.4%	34.5%	0.30	0.35	0.33	0.33	0.30
2014	2015	2016	2017	2018	2014	2015	2016	2017	2018

2014 2015 2016 2017 2018

#### Northern Arizona University

Exhibit FR.NAU.5: Freshman Headcount Enrollment by Gender and Race Ethnicity



#### Northern Arizona University

#### Exhibit FR.NAU.6: Freshman Retention Rate by Gender and Race Ethnicity

					,			,						
Asian		Female	!				Male					All		
76.9%	84.3%	85.5%	85.5%	72.2%	75.6%	55.0%	81.6%	78.3%	82.2%	76.3%	6 71.4%	84.2%	82.4%	76.1
lack or Af	rican Am	nerican												
66.0%	61.3%	65.2%	64.0%	55.1%	50.6%	50.0%	60.5%	49.5%	62.5%	59.1%	56.1%	63.3%	57.4%	58.3
ispanic														
70.6%	70.7%	72.2%	71.5%	71.0%	68.0%	67.1%	66.0%	67.7%	62.4%	69.5%	69.3%	70.0%	70.0%	67.7
merican I		Alaska N	lative											
56.3%	76.8%	63.0%	53.4%	58.1%	69.0%	59.4%	69.2%	48.6%	52.0%	61.1%	, 70.5% 	65.0%	51.8%	55.9
lative Hav	vaiian or	Other P 80.0%		nder							,			
12.176	45.5%		66.7%	46.2%	63.6%	57.1%	33.3%	36.4%	50.0%	68.2%	° 50.0%	54.5%	50.0%	47.6
/hite	76.00/	70.20/	70.00/								,			
76.1%	76.9%	78.2%	78.8%	76.4%	73.6%	72.4%	72.0%	72.2%	69.4%	75.1%	<sup>6</sup> 75.0%	75.8%	76.3%	73.9
wo or Ma	re Races													
73.7%	67.9%	75.4%	74.8%	68.0%	68.4%	74.6%	66.0%	63.3%	68.4%	71.4%	6 70.6%	71.4%	69.9%	68.2
on-Reside	ent Alier 82.4%		81.6%	70.0%		70.10/	70.00/				. 90.0%	76 50/		
01.5%	02.470	71.7%	81.076	78.0%	71.3%	79.1%	78.9%	71.4%	68.4%	73.8%	80.2%	76.5%	75.2%	72.4
nspecifie					90.9%	70.00/				70.20	<hr/>			
66.7%	66.7%	67.7%	76.1%	65.9%	-	78.9%	38.5%	58.3%	66.7%	18.39	6 76.0%	54.4%	68.3%	66.1
73.9%	74.3%	75.7%	75.8%	73.0%	71.0%	70.1%	69.5%	68.8%	67.0%					
2014	2015	2016	2017	2018	2014	2015	2016	2017	2018					

#### Northern Arizona University

#### Exhibit FR.NAU.7: Average High School GPA and Freshman Retention Status for First-Time Students Fall 2017

	Retention Status	Total Students	Reported GPAs	Average High School GPA
Enrollment Classification				
All	Continuing Non-Continuing	4,173 1,724	3,970 1,550	3.67
Full-time	Continuing	3,864	3,696	3.72
	Non-Continuing	1,396	1,289	3.44
Part-time	Continuing	309	274	2.93
	Non-Continuing	328	261	2.85
Residency Status				
Resident	Continuing	2,832	2,748	3.77
	Non-Continuing	1,028	939	3.42
Non-Resident	Continuing	1,341	1,222	3.45
	Non-Continuing	696	611	3.23
Gender				
Female	Continuing	2,683	2,570	3.74
	Non-Continuing	990	897	3.40
Male	Continuing Non-Continuing	1,490 734	1,400 653	3.54
Unspecified	Continuing Non-Continuing	0 0	0 0	
Race Ethnicity				
Asian	Continuing	89	87	3.69
	Non-Continuing	28	28	3.32
Black or African American	Continuing	120	111	3.36
	Non-Continuing	86	73	3.19
Hispanic	Continuing	1,039	1,005	3.65
	Non-Continuing	495	442	3.29
American Indian or Alaska Native	Continuing	76	72	3.62
	Non-Continuing	60	52	3.17
Native Hawaiian or Other Pacific Islander	Continuing	10	10	3.77
	Non-Continuing	11	10	3.00
White	Continuing	2,453	2,380	3.69
	Non-Continuing	868	812	3.40
Two or More Races	Continuing	274	267	3.66
	Non-Continuing	128	118	3.35
Non-Resident Alien	Continuing Non-Continuing	71 27	0 0	
Unspecified	Continuing	41	38	3.66
	Non-Continuing	21	15	3.23

## **NORTHERN ARIZONA** Freshman Retention Programs

Name	Academic Success Centers
Fiscal Year	2018
Description	Academic Peer Mentoring Progra out of the classroom. Students m Academic Peer Mentors reach ou offer support to struggling studer
Qualifying Criteria	Academic Mentoring is available freshmen and sophomores who r inherently reactive, the program school GPAs of 2.76-2.99. Spring included in the count who had at
Is Required	No
Duration	2
Inception Fiscal Year	2018
Fiscal Year 2019 Participation	41
Fiscal Year 2018 Participation	178
Fiscal Year 2018 Retention	85
2018-19 Retention Rate	48%
Name	First Scholars
Fiscal Year	2018
Description	First Scholars is The Suder Found national network of four-year pul
Qualifying Criteria	First Scholars targets first-time, fu focus on students who have a con continue in the program through applications and accepts participa
Is Required	No
Duration	8
Inception Fiscal Year	2015
Fiscal Year 2019 Participation	23
Fiscal Year 2018 Participation	20
Fiscal Year 2018 Retention	16
Fiscal Year 2018 Retention 2018-19 Retention Rate	16 80%

Note: Average High School GPAs calculated using only those students for which a high school GPA is available

### Academic Mentoring

ram works one-on-one with students to develop strong study skills in and may meet with a mentor once or more frequently throughout the semester. but to targeted populations via phone and utilize F2S messages to identify and ents.

e to all NAU students, but the program's primary target population is preceive concerning F2S messages from faculty. Since this program model is n also proactively targets: Fall semester: incoming freshmen with core high g semester: first time freshmen with a first term GPA of 2.0-2.5. Students are at least 2 visits to mentoring

dation's holistic student success program currently operating at a growing ublic universities.

full-time students who are first-generation and in-state residents, with a ore high school GPA of 2.8-3.3 and an ACT score of 18-21. Participants h their sophomore, junior, and senior years. The Suder Foundation takes pants

Field Year2018PrescriptionThe First Year Summar Program (PKS) such and try providing the values of a liberal education and upprevious that embodies the values of a liberal education and upprevious that embodies the values of a liberal education and upprevious that embodies the values of a liberal education and upprevious that embodies the values of a liberal education and upprevious that embodies the values of a liberal education and upprevious that embodies the values of a liberal education and upprevious that embodies the values of a liberal education and upprevious that embodies the values of a liberal education and upprevious that embodies the values of a liberal education and upprevious that embodies the values of a liberal education and upprevious that embodies the values of a liberal education and upprevious the values of a liberal education education and upprevious the values of a liberal education education education education education educa	Name	First Year Seminars
Description         first year students with a foundational experience that embodies the values of a linear elucation and an in- sections are taught using an Action Learning Teams (AIIS) model. The AIIS model consists of student-based metasent hears who work on projects (AIIS) model. The AIIS model consists of student-based metasent hears who work on projects (AIIS) model. The AIIS model consists of student-based metasent hears who work on projects (AIIS) model. The AIIS model consists of student-based metasent hears who work on projects (AIIS) model. The AIIS model consists of student-based metasent hears who work on projects (AIIS) model. The AIIS model consists of student-based metasent hears who work on projects (AIIS) model. The AIIS model consists of student-based metasent hears who work on projects (AIIS)           Guality Criteria         First Year Seminar targets first-year students, and are included in the count if they were enrolled in a class at the 21-day census.           First Year Seminar targets first-year students, and are included in the count if they attraction and an in- the 21-day census.           First Year Seminar targets first-year students, and encoursign students academically for college, developing students as diverse headers, helping students mange their financial needs, providing students with the tools to mange their health and wellness, and encoursign students to become involved in college life and community service.           Gualifying Criteria         Califying Criteria         Galifying Criteria         Galifying Criteria           Required         No         Califying Criteria         Galifying Criteria           Gualifying Criteria         Sis         Galifying Criteria         Galifying Criteria <td>Fiscal Year</td> <td>2018</td>	Fiscal Year	2018
Classing Classing Classing RequiredNo15 RequiredNo15 Required2Inception Fiscal Year2015Fiscal Vear 2018 Participation1,153Fiscal Year 2018 Retention1,0512018-19 Retention Rate74%Variance2018Participation1,0512018-19 Retention Rate72%Pascal Year 2018 Retention1,0512018The Lumberjack Leaders InstituteFiscal Year 20182018The Lumberjack Leaders Institute is a series initiative. This initiative addresses five core issues: preparing students and encouraging students and encouraging students and encouraging students to become involved in college life and community service.Qualifying CriteriaLumberjack Leaders Institute targets first-time, full-time students who are first-generation. Students are included in the court if they participated in the workshopInception Fiscal Year2015Fiscal Year 2018 Participato25Fiscal Year 2018 Participato26Participato2018Participato2018Participator 2018NAU100: Transition to College eriss. Fuer students with and wellness, test taking strate- gies, financial Intercy, and university resource use.Qualifying CriteriaNAU100: Transition to College eriss.Participator2018ParticipatorNu 100: Transition to College target first-year students with a high school core GPA between 3.0 and 3.5 with series included in the noors Program. Students are included in the court if they were enrolled at the 21-day census. <td< td=""><td>Description</td><td>first year students with a foundational experience that embodies the values of a liberal education and an in- troduction to University life. Most First Year Seminars are formatted in a seminar style (non-ALTs), while some sections are taught using an Action Learning Teams (ALTs) model. The ALTs model consists of student-based</td></td<>	Description	first year students with a foundational experience that embodies the values of a liberal education and an in- troduction to University life. Most First Year Seminars are formatted in a seminar style (non-ALTs), while some sections are taught using an Action Learning Teams (ALTs) model. The ALTs model consists of student-based
Duration         2           Inception Fical Year         2015           Fical Year 2019 Participation         1,153           Fical Year 2018 Retriction         1,051           2018 19 Retention Rate         74%           Name         Lumberjack Leaders Institute           Fical Year 2018 Participation         1,051           2018 19 Retention Rate         74%           Name         Lumberjack Leaders Institute is a series initiative. This initiative addresses five core issues: preparing students academically for college, developing students as diverse leaders, helping students manage their financial ante-book of college life and Community service.           Qualifying Criteria         Lumberjack Leaders Institute targets first-time, full-time students who are first-generation. Students are involved in college life and Community service.           Qualifying Criteria         Lumberjack Leaders Institute targets first-time, full-time students who are first-generation. Students are involved in college life and Community service.           Paration         1           Inception Fiscal Year         2015           Piscal Year 2019 Participation         25           Fiscal Year 2018 Participation         22           2028-19 Retention Rate         85%           Name         NAU100: Transition to College           Fiscal Year 2018 Participation         21           Daration <td>Qualifying Criteria</td> <td></td>	Qualifying Criteria	
inception Fiscal Year     2015       Fiscal Year 2019 Participation     1,153       Fiscal Year 2018 Participation     1,426       Fiscal Year 2018 Retention     1,051       2032 J3 Paterinion Rate     Vade       Name     Lumberjack Leaders Institute       Fiscal Year     2018       Pascription     The Lumberjack Leaders Institute is a series initiative. This initiative addresses five core issues: preparing students acdemical ly for college, developing students as diverse leaders, helping students and encouraging students acdemical ly for college. If welping is future is a series initiative addresses five core issues: preparing students and wellness, and encouraging students and wellness in some encouraging students and wellness in the umberjack Leaders Institute area included in the count if they participated in the workshop       Is Required     No       Duration     1       Inception Fiscal Year     2015       Fiscal Year 2018 Participation     25       Fiscal Year 2018 Participation     26       Paration Rate     85%       Name     NAU100: Transition to College       Fiscal Year     2018       Pareiton     2018       Pareiton     2018       Pareiton Rate     85%       Name     NAU100: Transition to College       Vara     014       Paration Rate     85%       Stal Year     2018       Recentre	Is Required	No
Fiscal Year 2019 Participation       1,153         Fiscal Year 2018 Participation       1,426         Fiscal Year 2018 Retention       1,051         2018 19 Retention Rate       74%         Name       Lumberjack Leaders Institute         Pascription       Statemation Rate         Description       Students academically for college, developing students a diverse leaders, helping students manage their financial needs, providing students with the tools to manage their health and wellness, and encouraging students to become involved in college life and community service.         Qualifying Criteria       Lumberjack Leaders Institute targets first-time, full-time students who are first-generation. Students are included in the count if they participated in the workshop         Inception Fiscal Year       2015         Fiscal Year 2018 Participation       2         No       2         Data Yanticipation       2         State Yar 2018 Participation       2         Recuired       S%         Name       Null 100: Transition to College         Fiscal Year 2018 Participation       2         Name       Null 100: Transition to College Site Site Site Site Site Site Site Sit	Duration	2
Fiscal Year 2018 Participation     1,425       Fiscal Year 2018 Retention     1,051       2018-19 Retention Rate     74%       Name     Lumberjack Leaders Institute       Fiscal Year     2018       Description     The Lumberjack Leaders Institute is a series initiative. This initiative addresses five core issues: preparing students academically for college, developing students as diverse leaders, helping students manage their financial needs, providing students with the tools to manage their health and wellness, and encouraging students to students to academically for college. (developing students as diverse leaders, helping students manage their financial needs, providing students with exotis to manage their health and wellness, and encouraging students to students on college life and formunity service.       Qualifying Criteria     Lumberjack Leaders Institute targets first-time, full-time students who are first-generation. Students are included in the court if they participated in the workshop       Lumetrical Year     2015       Fiscal Year 2018 Participation     25       Fiscal Year 2018 Retention     22       2018-19 Retention Rate     85%       Description     Rut 100: Transition to College       NAU 100 is avoluntary, one-unit course that facilitates a successful transition to college for first-year students with a high school core GPA between 3.0 and 3.5 who are not in the Honors Program. Students are included in the court if they were enrolled at the 21-day census.       Secription     Nu 100 Transition to College arese first-year students with a high school core GPA between 3.0 and 3.5 wh	Inception Fiscal Year	2015
Fiscal Year 2018 Retention     1,051       2018-19 Retention Rate     74%       Name     Lumberjack Leaders Institute       Fiscal Year     2018       Description     The Lumberjack Leaders Institute is a series initiative. This initiative addresses five core issues: preparing students as diverse leaders, helping students manage their inancial needs, providing students with the tools to manage their health and wellness, and encouraging students is be become involved in college life and community service.       Qualifying Criteria     Lumberjack Leaders Institute Targets first-time, full-time students who are first-generation. Students are included in the count if they participated in the workshop       Is Required     No       Duration     1       Inception Fiscal Year     2015       Fiscal Year 2018 Participation     25       Fiscal Year 2018 Retention     25       Stack Year 2018 Retention Rate     2018       Davation     2018       Qualifying Criteria     NAU100: transition to College       Piscal Year     2018       Retention     25       Fiscal Year     2018       Qualifying Criteria     NAU100: transition to College targets first-time: successful transition to college for first-year students are included in the count if they participate and conversity resource use.       Stace Year 2018 Retention     2018       Name     NAU100: transition to College targets first-time students setsful transition to col	Fiscal Year 2019 Participation	1,153
2018-19 Retention Rate     74%       Name     Lumberjack Leaders Institute       Fiscal Year     2018       Description     The Lumberjack Leaders Institute is a series initiative. This initiative addresses five core issues: preparing students as diverse leaders, helping students manage their financial needs, providing students as diverse leaders. helping students and meeds providing students as diverse leaders. helping students and meeds is strutte targets first-time, full-time students who are first-generation. Students are included in the count if they participated in the workshop       1s Required     No       Duration     1       Incepton Fiscal Year     2015       Fiscal Year 2019 Participation     25       Fiscal Year 2018 Participation     22       Name     NAU100: Transition to College       Fiscal Year     2018       Name     NAU100: Transition to College first-generation to college for first-generation strute area first-generation to college for first-year students, needers, neither targets first-time, diversity resource uses full transition to college for first-year students, first-generation to college for first-year students, first-generation to college for first-year students, first-generation to college first-generation strute area first-generation to college for first-year students, first-generation to college first-generation to college for first-year students, first-generation to college first-generation to college for first-year students, first-generation to college for first-year students, first-generation to college first-generation to college first-generation to college for first-year students, first-generating first-generation,	Fiscal Year 2018 Participation	1,426
Name         Lumberjack Leaders Institute           Fiscal Year         2018           Description         The Lumberjack Leaders Institute is a series initiative. This initiative addresses five core issues: preparing students academically for college, developing students as diverse leaders, helping students manage their financial needs, providing students with the tools to manage their health and wellness, and encouraging students to become involved in college life and community service.           Qualifying Criteria         Lumberjack Leaders Institute targets first-time, full-time students who are first-generation. Students are included in the count if they participated in the workshop           Is Required         No           Duration         1           Inception Fiscal Year 2019 Participation         26           Fiscal Year 2018 Retention         22           2015.         Sime           Fiscal Year 2018 Retention         2015           Participation         26           Name         NU100: Transition to College           Fiscal Year 2018 Retention         2018           Description         Sime           Sime         NAU 100: is avoluntary, one-unit course that facilitates a successful transition to college for first-year students who are not in the Honors Program. Students are included in the count if they were enrolled at the 21-day census.           Required         No           Qualifying Criteria         No	Fiscal Year 2018 Retention	1,051
Fiscal Year         2018           Description         The Lumberjack Leaders Institute is a series initiative. This initiative addresses five core issues: preparing students academically for college, developing students as diverse leaders, helping students manage their financial needs, providing students with the tools to manage their health and wellness, and encouraging students to become involved in college life and community service.           Qualifying Criteria         Lumberjack Leaders Institute targets first-time, full-time students with an efirst-generation. Students are included in the count if they participated in the workshop           Duration         1           Inception Fiscal Year         2015           Fiscal Year 2019 Participation         26           Fiscal Year 2018 Retention         22           2018.19 Retention Rate         85%           Name         NAU100: Transition to College           Fiscal Year 2018 Retention         24           Description         1           Outgeting Criteria         NAU 100 is a voluntary, one-unit course that facilitates a successful transition to college for first-year students. with a high school core GPA between 3.0 and 3.5 who are not in the Honors Program. Students are included in the count if they vere enrolled at the 21-day census.           Oualifying Criteria         NAU 100: Transition to College targets first-year students with a high school core GPA between 3.0 and 3.5 who are not in the Honors Program. Students are included in the count if they were enrolled at the 21-day census.      <	2018-19 Retention Rate	74%
Description         The Lumberjack Leaders Institute is a series initiative. This initiative addresses five core issues: preparing students academically for college, developing students as diverse leaders, helping students manage their financial needs, providing students with the tools to manage their health and wellness, and encouraging students to become involved in college life and community service.           Qualifying Criteria         Lumberjack Leaders Institute targets first-time, full-time students who are first-generation. Students are included in the count if they participated in the workshop           Duration         1           Inception Fiscal Year         2015           Fiscal Year 2019 Participation         26           Fiscal Year 2018 Retention         26           Participation         22           Nome         NAU100: Transition to College           Participation         2018           Description         NOUIDO: Transition to College targets first-year students with a high school core GPA between 3.0 and 3.5 who are not in the Honors Program. Students are included in the count if they were enrolled at the 21-day census.           Bescription         1           Auguifying Criteria         NAU 100: Transition to College targets first-year students with a high school core GPA between 3.0 and 3.5 who are not in the Honors Program. Students are included in the count if they were enrolled at the 21-day census.           Bescription         1           Auguifying Criteria         NAU 100: Transition to College targets	Name	Lumberjack Leaders Institute
Description         students academically for college, developing students and age their health and wellness, and encouraging students to become involved in college life and community service.           Qualifying Criteria         Lumberjack Leaders Institute targets first-time, full-time students who are first-generation. Students are included in the count if they participated in the workshop           Is Required         No           Duration         1           Inception Fiscal Year         2015           Fiscal Year 2018 Participation         25           Stace and the count of they participated in the workshop         2015           Participation         26           Stace and the count of they participation         26           Participation         23           Name         Aul100: Transition to College           Fiscal Year 2018 Retention Rate         85%           Pascription         VAU100: a voluntary, one-unit course that facilitates a successful transition to college for first-year students with a high school core GPA between 3.0 and 3.5 who are entist theors Program. Students are included in the count if they were enrolled at the 21-day           gualifying Criteria         NAU 100: Transition to College targets first-year students with a high school core GPA between 3.0 and 3.5 who are entist theors Program. Students are included in the count if they were enrolled at the 21-day           gualifying Criteria         NAU 100: Transition to College targets first-year students with a high	Fiscal Year	2018
Clubinying Criteriaincluded in the count if they participated in the workshopIs RequiredNoDuration1Inception Fiscal Year2015Fiscal Year 2019 Participation25Fiscal Year 2018 Retention26Fiscal Year 2018 Retention22RameNAU100: Transition to CollegeFiscal Year2018Participation2018SerriptionNul 100 is a voluntary, one-unit course that facilitates a successful transition to college for first-year students with a high school core GPA between 3.0 and 3.5 work are not in the Honors Program. Students are included in the count if they were enrolled at the 21-day census.Suration Fiscal Year2012Portation1Cuulifying CriteriaNoDuration1Inception Fiscal Year2012Fiscal Year 2019 Participation5Scal Year 2019 Participation2StartegizesNaU 100: Transition to College targets first-year students with a high school core GPA between 3.0 and 3.5 work are not in the Honors Program. Students are included in the count if they were enrolled at the 21-day census.Is RequiredNoDuration1Inception Fiscal Year2012Fiscal Year 2019 Participation825Fiscal Year 2018 Participation825Fiscal Year 2018 Participation76Fiscal Year 2018 Retention76	Description	students academically for college, developing students as diverse leaders, helping students manage their financial needs, providing students with the tools to manage their health and wellness, and encouraging
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Fiscal Year 2018 Retention222018-19 Retention Rate85%NameNAU100: Transition to CollegeFiscal Year2018DescriptionNAU 100 is a voluntary, one-unit course that facilitates a successful transition to college for first-year students. Peer instructors cover time-management, learning strategies, health and wellness, test taking strategies, financial literacy, and university resource use.Qualifying CriteriaNAU 100: Transition to College targets first-year students with a high school core GPA between 3.0 and 3.5 who are not in the Honors Program. Students are included in the count if they were enrolled at the 21-day census.Is RequiredNoDuration1Inception Fiscal Year2012Fiscal Year 2018 Participation825Fiscal Year 2018 Retention576	Fiscal Year 2019 Participation	25
2018-19 Retention Rate85%NameNAU100: Transition to CollegeFiscal Year2018DescriptionNAU 100 is a voluntary, one-unit course that facilitates a successful transition to college for first-year students. Peer instructors cover time-management, learning strategies, health and wellness, test taking strategies, financial literacy, and university resource use.Qualifying CriteriaNAU 100: Transition to College targets first-year students with a high school core GPA between 3.0 and 3.5 who are not in the Honors Program. Students are included in the count if they were enrolled at the 21-day census.Is RequiredNoDuration1Inception Fiscal Year2012Fiscal Year 2019 Participation825Fiscal Year 2018 Retention576	Fiscal Year 2018 Participation	26
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DescriptionNAU 100 is a voluntary, one-unit course that facilitates a successful transition to college for first-year students. Peer instructors cover time-management, learning strategies, health and wellness, test taking strategies, financial literacy, and university resource use.Qualifying CriteriaNAU 100: Transition to College targets first-year students with a high school core GPA between 3.0 and 3.5 who are not in the Honors Program. Students are included in the count if they were enrolled at the 21-day census.Is RequiredNoDuration1Inception Fiscal Year2012Fiscal Year 2018 Participation947Fiscal Year 2018 Retention576	Name	NAU100: Transition to College
Descriptiondents. Peer instructors cover time-management, learning strategies, health and wellness, test taking strategies, financial literacy, and university resource use.Qualifying CriteriaNAU 100: Transition to College targets first-year students with a high school core GPA between 3.0 and 3.5 who are not in the Honors Program. Students are included in the count if they were enrolled at the 21-day census.Is RequiredNoDuration1Inception Fiscal Year2012Fiscal Year 2019 Participation947Fiscal Year 2018 Retention576	Fiscal Year	2018
Qualifying Criteriawho are not in the Honors Program. Students are included in the count if they were enrolled at the 21-day census.Is RequiredNoDuration1Inception Fiscal Year2012Fiscal Year 2019 Participation947Fiscal Year 2018 Retention576	Description	dents. Peer instructors cover time-management, learning strategies, health and wellness, test taking strate-
Duration1Inception Fiscal Year2012Fiscal Year 2019 Participation947Fiscal Year 2018 Participation825Fiscal Year 2018 Retention576	Qualifying Criteria	who are not in the Honors Program. Students are included in the count if they were enrolled at the 21-day
Inception Fiscal Year       2012         Fiscal Year 2019 Participation       947         Fiscal Year 2018 Participation       825         Fiscal Year 2018 Retention       576	Is Required	No
Fiscal Year 2019 Participation       947         Fiscal Year 2018 Participation       825         Fiscal Year 2018 Retention       576	Duration	1
Fiscal Year 2018 Participation     825       Fiscal Year 2018 Retention     576	Inception Fiscal Year	2012
Fiscal Year 2018 Retention 576	Fiscal Year 2019 Participation	947
	Fiscal Year 2018 Participation	825
2018-19 Retention Rate 70%	Fiscal Year 2018 Retention	576
	2018-19 Retention Rate	70%

## **NAU NORTHERN ARIZONA** Freshman Retention Programs cont.

Name	NAU130: Back on Track
Fiscal Year	2018
Description	This required two-unit course is a academic probation. In the cours strategies that will assist them to
Qualifying Criteria	Students who are on academic p to take NAU 130 in the spring of the 21-day census
Is Required	Yes
Duration	1
Inception Fiscal Year	2013
Fiscal Year 2019 Participation	590
Fiscal Year 2018 Participation	804
Fiscal Year 2018 Retention	375
2018-19 Retention Rate	47%
Name	Office of Indigenous Stude
Fiscal Year	2018
Description	The ISS Native Bridge to Success American/Alaskan Native/Hawai university by providing one-on-o to understand how their cultural dence and academic skill level th resources
Qualifying Criteria	The ISS Bridge to Success progra Other Pacific Islander students. S
Is Required	No
Duration	2
Inception Fiscal Year	2017
Fiscal Year 2019 Participation	60
Fiscal Year 2018 Participation	67
Fiscal Year 2018 Retention	47
2018-19 Retention Rate	70%
Name	Peak Performance
Fiscal Year	2018
Description	Peak Performance is a voluntary placement is lower than desired. fore beginning their fall semeste transitional support during the s
Qualifying Criteria	Peak Performance serves first-ye Students are included in the cou
Is Required	No
Duration	1
Inception Fiscal Year	2012
Fiscal Year 2019 Participation	628
Fiscal Year 2018 Retention	642
Fiscal Year 2018 Retention	430
2018-19 Retention Rate	67%

a supplement to the current course load of first-year students who are on rse, students examine motivations for attending college and develop learning to be a successful student.

probation at the end of the first semester of their freshman year are required f their first year. Students are included in the count if they were enrolled at

### ent Success (ISS) Native Bridge to Success Program

s program is a 4-day residential summer program for new incoming Native iian Native students. ISS Bridge is designed to help ease the transition to the one peer and professional staff mentoring, offering social/cultural activities al identities are assets to college success, and increasing students' self-confihrough connecting to key campus

am targets first year Native American/Alaskan Native and Native Hawaiian/ Students are included in the count if they were enrolled in the program.

y online summer program designed to help incoming freshmen whose math d. This program provides a free service to help students progress in math beer. Students are matched with a peer Math Coach who provides academic and summer

ear students who have placed below the math class required for their major. unt if they enrolled and completed at least one module.

Name	Peer Jacks Mentoring
Fiscal Year	2018
Description	Peer Jacks is a support program designed to assist first-year, out-of-state students to transition to university life. Eligible students have the opportunity to participate in meaningful one-on-one peer mentoring and attend social events tailored to out-of-state students and their need to connect with students with similar interests. The program helps students develop social networks, become familiar with campus resources and tools for monitoring academic success and progress, learn more about themselves, and deepen their commitment to obtaining a degree
Qualifying Criteria	The Peer Jacks program targets new, domestic, out-of-state freshmen. Students are included in the count if they had one mentoring meeting and showed up to one event, or alternatively had 2 mentoring meetings.
Is Required	No
Duration	2
Inception Fiscal Year	2011
Fiscal Year 2019 Participation	840
Fiscal Year 2018 Participation	685
Fiscal Year 2018 Retention	500
2018-19 Retention Rate	73%
Name	Residential Learning Communities
Name Fiscal Year	Residential Learning Communities
Fiscal Year	2018 Residential Learning Communities (RLCs) group freshman students by major or interest area in the Freshman Connections residence halls. These communities provide participants with the opportunity to be part of a cohort of students who share an academic major and/or area of interest from the moment they come to campus. Students in RLCs attend academic and social events together led by an upper division mentor, who
Fiscal Year Description	2018 Residential Learning Communities (RLCs) group freshman students by major or interest area in the Freshman Connections residence halls. These communities provide participants with the opportunity to be part of a cohort of students who share an academic major and/or area of interest from the moment they come to campus. Students in RLCs attend academic and social events together led by an upper division mentor, who works directly with their community. The RLC program targets first-time freshmen, who live on campus and share a major and/or other interest. Students are included in the count if they signed up to residential learning community and lived in one of the
Fiscal Year Description Qualifying Criteria	2018 Residential Learning Communities (RLCs) group freshman students by major or interest area in the Freshman Connections residence halls. These communities provide participants with the opportunity to be part of a cohort of students who share an academic major and/or area of interest from the moment they come to campus. Students in RLCs attend academic and social events together led by an upper division mentor, who works directly with their community. The RLC program targets first-time freshmen, who live on campus and share a major and/or other interest. Students are included in the count if they signed up to residential learning community and lived in one of the designated freshman halls.
Fiscal Year Description Qualifying Criteria Is Required	2018 Residential Learning Communities (RLCs) group freshman students by major or interest area in the Freshman Connections residence halls. These communities provide participants with the opportunity to be part of a cohort of students who share an academic major and/or area of interest from the moment they come to campus. Students in RLCs attend academic and social events together led by an upper division mentor, who works directly with their community. The RLC program targets first-time freshmen, who live on campus and share a major and/or other interest. Students are included in the count if they signed up to residential learning community and lived in one of the designated freshman halls. No
Fiscal Year Description Qualifying Criteria Is Required Duration	2018 Residential Learning Communities (RLCs) group freshman students by major or interest area in the Freshman Connections residence halls. These communities provide participants with the opportunity to be part of a cohort of students who share an academic major and/or area of interest from the moment they come to campus. Students in RLCs attend academic and social events together led by an upper division mentor, who works directly with their community. The RLC program targets first-time freshmen, who live on campus and share a major and/or other interest. Students are included in the count if they signed up to residential learning community and lived in one of the designated freshman halls. No 2
Fiscal Year Description Qualifying Criteria Is Required Duration Inception Fiscal Year	2018 Residential Learning Communities (RLCs) group freshman students by major or interest area in the Freshman Connections residence halls. These communities provide participants with the opportunity to be part of a cohort of students who share an academic major and/or area of interest from the moment they come to campus. Students in RLCs attend academic and social events together led by an upper division mentor, who works directly with their community. The RLC program targets first-time freshmen, who live on campus and share a major and/or other interest. Students are included in the count if they signed up to residential learning community and lived in one of the designated freshman halls. No 2 1997
Fiscal Year Description Qualifying Criteria Is Required Duration Inception Fiscal Year Fiscal Year 2019 Participation	2018 Residential Learning Communities (RLCs) group freshman students by major or interest area in the Freshman Connections residence halls. These communities provide participants with the opportunity to be part of a cohort of students who share an academic major and/or area of interest from the moment they come to campus. Students in RLCs attend academic and social events together led by an upper division mentor, who works directly with their community. The RLC program targets first-time freshmen, who live on campus and share a major and/or other interest. Students are included in the count if they signed up to residential learning community and lived in one of the designated freshman halls. No 2 1997 N/A

## **NALL** NORTHERN ARIZONA Freshman Retention Programs cont.

Name	Successful Transition and
Fiscal Year	2018
Description	The STAR program helps particip environment by providing a supp and/or first-generation college si summer bridge program where s social activities and peer-led labs
Qualifying Criteria	The STAR program serves freshm in the count if they apply to the
ls Required	No
Duration	1
Inception Fiscal Year	1988
Fiscal Year 2019 Participation	127
Fiscal Year 2018 Retention	140
Fiscal Year 2018 Retention	87
2018-19 Retention Rate	62%
Name	USC150: Making Major De
Fiscal Year	2018
Description	The course is designed to help st particular. Through identifying st decision making process, studen
Qualifying Criteria	USC 150 is available to all first-ye class at the 21-day census.
Is Required	No
Duration	1
Inception Fiscal Year	2015
Fiscal Year 2019 Participation	673
Fiscal Year 2018 Participation	825
Fiscal Year 2018 Retention	563
2018-19 Retention Rate	68%
Name	College Success Program
Fiscal Year	2018
Description	CSP courses are designed to offer at once be scaffolded into the de the many cultural spaces that ma tent and engaged professionals of
Qualifying Criteria	CSP is required for students who included in the count if they wer
Is Required	Yes
Duration	1
Inception Fiscal Year	2015
Fiscal Year 2019 Participation	706
Fiscal Year 2018 Participation	505
Fiscal Year 2018 Retention	257
2018-19 Retention Rate	51%

#### Academic Readiness (STAR) Program

pants make a successful academic and personal transition to the university portive and nurturing educational experience to in-state, Pell Grant eligible students beginning their first year of college. A key component of STAR is a students live on campus and take two summer courses as well as engage in bs that reinforce and support students' courses.

men who are first-generation and/or Pell Grant eligible. Students are included program and show up to summer session.

#### ecisions

students make big decisions in general, and decisions about their major in strengths and interests, setting goals, clarifying values, and reflecting on the nts develop a framework for making academic, career, and life decisions

ear students. Students are included in the count if they were enrolled in the

er students highly interactive and supportive learning spaces where they can emands of higher education, expand on their strengths as students, explore nake up a college experience, and have access to a network of highly compecommitted to each student's individual success

o have a high school core, unweighted GPA of 2.85 or below. Students are re enrolled in a class at the 21-day census.

## **NALL** NORTHERN ARIZONA Freshman Retention Programs cont.

	NASS Scholars
Fiscal Year	2018
Description	A first and second year retention and student development program designed to help ease the transition to the university by providing one-on-one peer and professional staff mentoring. In addition, the program offers a blended academic and student support with a First Year Seminar and Applied Indigenous Studies courses that includes community service learning projects, and activities that assist our target population in develop-ing or enhancing their skills for success
Qualifying Criteria	The NASS Scholars program focused on first year Native American, Alaska Native, and Native Hawaiian fresh- men. Students are included in the count if they enrolled in the program
Is Required	No
Duration	2
Inception Fiscal Year	2017
Fiscal Year 2019 Participation	N/A
Fiscal Year 2018 Retention	22
Fiscal Year 2018 Retention	17
2018-19 Retention Rate	77%
Name	IMQ Together Everyone Achieves More (TEAM) Mentoring
Fiscal Year	2018
Description	TEAM aims to facilitate the holistic development of students through academic, emotional, intellectual, and social, support by providing a supportive environment in student's first year. This environment is aimed at allowing students to navigate and define their identity and become the best version of themselves
Qualifying Criteria	TEAM serves all students, including diverse and marginalized student populations (students of color, LGBTQIA students, international students, first generation students). Students are included in the count if they enrolled in the program.
Is Required	No
Duration	2
Inception Fiscal Year	2016
Fiscal Year 2019 Participation	N/A
Fiscal Year 2018 Participation	20
Fiscal Year 2018 Retention	8
2018-19 Retention Rate	40%
Name	NASS Connections Mentoring (Native Student Support)
Fiscal Year	2018
Description	The program provides a strong support network for Native American, Alaskan Native, and Native Hawaiian students and offers co-curricular activities that help students develop and enhance academic and personal skills for a successful college experience
Qualifying Criteria	The NASS Connection program targets first time, full-time Native American/Alaskan Native and Native Hawai- ian/Other Pacific Islander students. Students are included in the count if they attend 2 mentoring meetings in the fall semester.
Is Required	No
Is Required	No
Is Required Duration	No 2
Is Required Duration Inception Fiscal Year	No 2 2015
Is Required Duration Inception Fiscal Year Fiscal Year 2019 Participation	No 2 2015 8

## **NALL** NORTHERN ARIZONA Freshman Retention Programs cont.

Name	Honors College
Fiscal Year	2018
Description	The Honors College cultivates exi warding education, marked by an and learning community, transfo to the global.
Qualifying Criteria	Admission to Honors is based on consideration, but the evaluatior ties and accomplishments. Hono Reading portions of the SAT, and
Is Required	No
Duration	8
Inception Fiscal Year	2017
Fiscal Year 2019 Participation	569
Fiscal Year 2018 Retention	516
Fiscal Year 2018 Retention	460
2018-19 Retention Rate	89%
Name	Residential Colleges
Fiscal Year	2019
Description	Freshmen who live in campus ho ic college. Student live with othe opportunity to establish valuable amenities and academic resource
Qualifying Criteria	The RC program is required for a
Is Required	Yes
Duration	2
Inception Fiscal Year	2019
Fiscal Year 2019 Participation	2,502
Fiscal Year 2018 Participation	N/A
Fiscal Year 2018 Retention	N/A
2018-19 Retention Rate	N/A
Name	Gear Up
Fiscal Year	2019
	The GEAR UP program provides I personnel and peer mentors. Th
Description	financial transition from high sch standing and return to NAU.
Description Qualifying Criteria	standing and return to NAU. Freshmen from the 12 economic
	standing and return to NAU. Freshmen from the 12 economic
Qualifying Criteria	standing and return to NAU. Freshmen from the 12 economic through 2017-18. Students are i
Qualifying Criteria Is Required	standing and return to NAU. Freshmen from the 12 economic through 2017-18. Students are i No
Qualifying Criteria Is Required Duration	standing and return to NAU. Freshmen from the 12 economic through 2017-18. Students are i No 2
Qualifying Criteria Is Required Duration Inception Fiscal Year	Freshmen from the 12 economic through 2017-18. Students are i No 2 2019
Qualifying Criteria Is Required Duration Inception Fiscal Year Fiscal Year 2019 Participation	standing and return to NAU. Freshmen from the 12 economic through 2017-18. Students are i No 2 2019 81

xcellence in tomorrow's citizens by providing a challenging and deeply rean innovative curriculum, dedicated and accomplished faculty, a diverse living ormative experiential pathways, and community engagement from the local

n an broad evaluation of the student. Test scores and HS GPA are taken into on also includes two Honors admissions essays and a resume or list of activiors applicants for Fall 2018 average 27 on the ACT and 1234 on the Math and d a 3.76 HS Core GPA. Honors College applicants must have a 3.0 Core HS GPA

ousing participate in a Residential College which is aligned with their academers who share similar majors or career interests, which provides an engaging le connections and friendships. Residential Colleges feature programs, events, ces tailored to academic colleges and majors.

all first-time freshmen who live on campus.

holistic support to qualifying students through dedicated professional he goal of the program is to adequately address the personal, academic, and hool to college so that students complete their first year in good academic

ically disadvantaged high schools served by the GEAR UP grant from 2012-13 included in the count if they participated in the mentoring program.

## **NAU NORTHERN ARIZONA** Freshman Retention Programs cont.

Name	IMQ ID Scholars
Fiscal Year	2019
Description	Inclusion and diversity scholars promote an environment of exploration of differences by facilitating commu- nity conscious peer-to-peer diversity support, training and programming.
Qualifying Criteria	SOC, GIH, as well as additional students identified to be a member of the LGBTQIA population via the housing application, and have a Core HS GPA 2.85-3.30. Students are included in the count if they participated in the program.
Is Required	No
Duration	2
Inception Fiscal Year	2019
Fiscal Year 2019 Participation	578
Fiscal Year 2018 Participation	N/A
Fiscal Year 2018 Retention	N/A
2018-19 Retention Rate	N/A

Name	Academic Success Centers Academic Mentoring
Fiscal Year	2019
Description	Academic Peer Mentoring Program works one-on-one with students to develop strong study skills in and out of the classroom. Students may meet with a mentor once or more frequently throughout the semester. Academic Peer Mentors reach out to targeted populations via phone and utilize F2S messages to identify and offer support to struggling students.
Qualifying Criteria	Academic Mentoring is available to all NAU students, but the program's primary target population is freshmen and sophomores who receive concerning F2S messages from faculty. Since this program model is inherently reactive, the program also proactively targets: Fall semester: incoming freshmen with core high school GPAs of 2.76-2.99. Spring semester: first time freshmen with a first term GPA of 2.0-2.5. Students are included in the count who had at least 2 visits to mentoring
Is Required	No
Duration	2
Inception Fiscal Year	2018
Fiscal Year 2019 Participation	41
Fiscal Year 2018 Participation	178
Fiscal Year 2018 Retention	85
2018-19 Retention Rate	48%
Name	First Scholars
Fiscal Year	2019
Description	First Scholars is The Suder Foundation's holistic student success program currently operating at a growing national network of four-year public universities.
Description Qualifying Criteria	
	national network of four-year public universities. First Scholars targets first-time, full-time students who are first-generation and in-state residents, with a focus on students who have a core high school GPA of 2.8-3.3 and an ACT score of 18-21. Participants continue in the program through their sophomore, junior, and senior years. The Suder Foundation takes
Qualifying Criteria	national network of four-year public universities. First Scholars targets first-time, full-time students who are first-generation and in-state residents, with a focus on students who have a core high school GPA of 2.8-3.3 and an ACT score of 18-21. Participants continue in the program through their sophomore, junior, and senior years. The Suder Foundation takes applications and accepts participants
Qualifying Criteria Is Required	national network of four-year public universities. First Scholars targets first-time, full-time students who are first-generation and in-state residents, with a focus on students who have a core high school GPA of 2.8-3.3 and an ACT score of 18-21. Participants continue in the program through their sophomore, junior, and senior years. The Suder Foundation takes applications and accepts participants No
Qualifying Criteria Is Required Duration	national network of four-year public universities. First Scholars targets first-time, full-time students who are first-generation and in-state residents, with a focus on students who have a core high school GPA of 2.8-3.3 and an ACT score of 18-21. Participants continue in the program through their sophomore, junior, and senior years. The Suder Foundation takes applications and accepts participants No 8
Qualifying Criteria Is Required Duration Inception Fiscal Year	national network of four-year public universities. First Scholars targets first-time, full-time students who are first-generation and in-state residents, with a focus on students who have a core high school GPA of 2.8-3.3 and an ACT score of 18-21. Participants continue in the program through their sophomore, junior, and senior years. The Suder Foundation takes applications and accepts participants No 8 2015
Qualifying Criteria Is Required Duration Inception Fiscal Year Fiscal Year 2019 Participation	national network of four-year public universities. First Scholars targets first-time, full-time students who are first-generation and in-state residents, with a focus on students who have a core high school GPA of 2.8-3.3 and an ACT score of 18-21. Participants continue in the program through their sophomore, junior, and senior years. The Suder Foundation takes applications and accepts participants No 8 2015 23

## **NALL** NORTHERN ARIZONA Freshman Retention Programs cont.

Name	First Year Seminars
Fiscal Year	2019
Description	The First Year Seminar Program ( firstyear students with a foundat troduction to University life. Mos sections are taught using an Acti research teams who work on pro
Qualifying Criteria	First Year Seminar targets first-ye the 21-day census.
ls Required	No
Duration	2
Inception Fiscal Year	2015
Fiscal Year 2019 Participation	1,153
Fiscal Year 2018 Participation	1,426
Fiscal Year 2018 Retention	1,051
2018-19 Retention Rate	74%
Name	Lumberjack Leaders Institu
Fiscal Year	2019
Description	The Lumberjack Leaders Institute students academically for college financial needs, providing studer students to become involved in c
Qualifying Criteria	Lumberjack Leaders Institute targ included in the count if they part
Is Required	No
Duration	1
Inception Fiscal Year	2015
Fiscal Year 2019 Participation	25
Fiscal Year 2018 Participation	26
Fiscal Year 2018 Participation Fiscal Year 2018 Retention	26 22
· · · · ·	
Fiscal Year 2018 Retention	22
Fiscal Year 2018 Retention 2018-19 Retention Rate	22 85%
Fiscal Year 2018 Retention 2018-19 Retention Rate Name	22 85% NAU100: Transition to Col
Fiscal Year 2018 Retention 2018-19 Retention Rate Name Fiscal Year	22 85% NAU100: Transition to Coll 2019 NAU 100 is a voluntary, one-unit dents. Peer instructors cover tim
Fiscal Year 2018 Retention 2018-19 Retention Rate Name Fiscal Year Description	22 85% NAU100: Transition to Coll 2019 NAU 100 is a voluntary, one-unit dents. Peer instructors cover tim gies, financial literacy, and univer NAU 100: Transition to College ta who are not in the Honors Progra
Fiscal Year 2018 Retention 2018-19 Retention Rate Name Fiscal Year Description Qualifying Criteria	22 85% NAU100: Transition to Coll 2019 NAU 100 is a voluntary, one-unit dents. Peer instructors cover tim gies, financial literacy, and univer NAU 100: Transition to College ta who are not in the Honors Progra census.
Fiscal Year 2018 Retention 2018-19 Retention Rate Name Fiscal Year Description Qualifying Criteria Is Required	22 85% NAU100: Transition to Coll 2019 NAU 100 is a voluntary, one-unit dents. Peer instructors cover tim gies, financial literacy, and univer NAU 100: Transition to College ta who are not in the Honors Progra census. No
Fiscal Year 2018 Retention 2018-19 Retention Rate Name Fiscal Year Description Qualifying Criteria Is Required Duration	22 85% NAU100: Transition to Coll 2019 NAU 100 is a voluntary, one-unit dents. Peer instructors cover tim gies, financial literacy, and univer NAU 100: Transition to College ta who are not in the Honors Progra census. No 1
Fiscal Year 2018 Retention 2018-19 Retention Rate Name Fiscal Year Description Qualifying Criteria Is Required Duration Inception Fiscal Year	22 85% NAU100: Transition to Coll 2019 NAU 100 is a voluntary, one-unit dents. Peer instructors cover tim gies, financial literacy, and univer NAU 100: Transition to College ta who are not in the Honors Progra census. No 1 2012
Fiscal Year 2018 Retention 2018-19 Retention Rate Name Fiscal Year Description Qualifying Criteria Is Required Duration Inception Fiscal Year Fiscal Year 2019 Participation	22 85% NAU100: Transition to Coll 2019 NAU 100 is a voluntary, one-unit dents. Peer instructors cover tim gies, financial literacy, and univer NAU 100: Transition to College ta who are not in the Honors Progra census. No 1 2012 947
Fiscal Year 2018 Retention         2018-19 Retention Rate         Name         Fiscal Year         Description         Qualifying Criteria         Is Required         Duration         Inception Fiscal Year         Fiscal Year 2019 Participation         Fiscal Year 2018 Participation	22 85% NAU100: Transition to Coll 2019 NAU 100 is a voluntary, one-unit dents. Peer instructors cover tim gies, financial literacy, and univer NAU 100: Transition to College ta who are not in the Honors Progra census. No 1 2012 947 825

(FYS) acts as an entry point to NAU's general education program by providing ational experience that embodies the values of a liberal education and an inost First Year Seminars are formatted in a seminar style (non-ALTs), while some tion Learning Teams (ALTs) model. The ALTs model consists of student-based rojects identified with broader community partners.

rear students, and are included in the count if they were enrolled in a class at

#### tute

te is a series initiative. This new initiative addresses five core issues: preparing ge, developing students as diverse leaders, helping students manage their ents with the tools to manage their health and wellness, and encouraging college life and community service.

rgets first-time, full-time students who are first-generation. Students are rticipated in the workshop

#### llege

t course that facilitates a successful transition to college for first-year stune-management, learning strategies, health and wellness, test taking strateersity resource use

targets first-year students with a high school core GPA between 3.0 and 3.5 ram. Students are included in the count if they were enrolled at the 21-day

## **NAU NORTHERN ARIZONA** Freshman Retention Programs cont.

Name	NAU130: Back on Track
Fiscal Year	2019
Description	NAU 130 is taught by academic faculty who offer students the space, context, and opportunities to explore, consider, and ultimately act to improve the root causes that led to academic probation. They do this through robust academic skill-building that can be applied through a student's own disciplinary lens.
Qualifying Criteria	First year and transfer students placed on Academic Probation for the first time are placed in this course.
Is Required	Yes
Duration	1
Inception Fiscal Year	2013
Fiscal Year 2019 Participation	590
Fiscal Year 2018 Participation	804
Fiscal Year 2018 Retention	375
2018-19 Retention Rate	47%
Name	Office of Indigenous Student Success (ISS) Native Bridge to Success Program
Fiscal Year	2019
Description	The ISS Native Bridge to Success program is a 4-day residential summer program for new incoming Native American/Alaskan Native/Hawaiian Native students. ISS Bridge is designed to help ease the transition to the university by providing one-on-one peer and professional staff mentoring, offering social/cultural activities to understand how their cultural identities are assets to college success, and increasing students' self-confidence and academic skill level through connecting to key campus resources
Qualifying Criteria	The ISS Bridge to Success program targets first year Native American/Alaskan Native and Native Hawaiian/ Other Pacific Islander students. Students are included in the count if they were enrolled in the program.
Is Required	No
Duration	2
Inception Fiscal Year	2017
Fiscal Year 2019 Participation	60
Fiscal Year 2018 Participation	67
Fiscal Year 2018 Retention	47
2018-19 Retention Rate	70%
Name	Peak Performance
Fiscal Year	2019
Description	Peak Performance is a voluntary online summer program designed to help incoming freshmen whose math placement is lower than desired. This program provides a free service to help students progress in math be- fore beginning their fall semester. Students are matched with a peer Math Coach who provides academic and transitional support during the summer
Qualifying Criteria	Peak Performance serves first-year students who have placed below the math class required for their major. Students are included in the count if they enrolled and completed at least one module.
Is Required	No
Duration	1
Inception Fiscal Year	2012
Fiscal Year 2019 Participation	628
Fiscal Year 2018 Participation	642
Fiscal Year 2018 Retention	430
2018-19 Retention Rate	67%

## **NALL** NORTHERN ARIZONA Freshman Retention Programs cont.

Name	Peer Jacks Mentoring
Fiscal Year	2019
Description	Peer Jacks is a support program of life. Eligible students have the op attend social events tailored to o interests. The program helps stud tools for monitoring academic su mitment to obtaining a degree
Qualifying Criteria	The Peer Jacks program targets n they had one mentoring meeting
Is Required	No
Duration	2
Inception Fiscal Year	2011
Fiscal Year 2019 Participation	840
Fiscal Year 2018 Participation	685
Fiscal Year 2018 Retention	500
2018-19 Retention Rate	73%
Name	Student Support Services
Fiscal Year	2019
Description	Funded by the U.S. Department of provides one-on-one mentoring success. In addition to mentoring personal enrichment and particip Students who fully complete the
Qualifying Criteria	SSS targets students who are low are included in the count if they a
Is Required	No
Duration	2
Inception Fiscal Year	1986
Fiscal Year 2019 Participation	224
Fiscal Year 2018 Participation	251
Fiscal Year 2018 Retention	184
2018-19 Retention Rate	73%
Name	Successful Transition and A
Fiscal Year	2019
Description	The STAR program helps participa environment by providing a supp and/or first-generation college st summer bridge program where s social activities and peer-led labs
Qualifying Criteria	The STAR program serves freshm in the count if they apply to the p
Is Required	No
Duration	1
Inception Fiscal Year	1988
Fiscal Year 2019 Participation	127
Fiscal Year 2018 Participation	140
Fiscal Year 2018 Retention	87
2018-19 Retention Rate	62%

2018-19 Retention Rate

67%

designed to assist first-year, out-of-state students to transition to university pportunity to participate in meaningful one-on-one peer mentoring and out-of-state students and their need to connect with students with similar udents develop social networks, become familiar with campus resources and success and progress, learn more about themselves, and deepen their com-

new, domestic, out-of-state freshmen. Students are included in the count if ng and showed up to one event, or alternatively had 2 mentoring meetings.

of Education and Northern Arizona University, Student Support Services (SSS) with an emphasis on developing and achieving goals related to academic ng, SSS students attend cultural events to promote campus engagement and ipate in workshops on academic success strategies and financial literacy. e program can earn a stipend.

w-income, first-generation, and/or have a documented disability(s). Students are accepted after application and participate in the program.

### Academic Readiness (STAR) Program

pants make a successful academic and personal transition to the university portive and nurturing educational experience to in-state, Pell Grant eligible students beginning their first year of college. A key component of STAR is a students live on campus and take two summer courses as well as engage in os that reinforce and support students' courses.

men who are first-generation and/or Pell Grant eligible. Students are included program and show up to summer session.

### **NORTHERN ARIZONA** Freshman Retention Programs cont.

#### Name **USC150: Making Major Decisions Fiscal Year** 2019 The course is designed to help students make big decisions in general, and decisions about their major in Description particular. Through identifying strengths and interests, setting goals, clarifying values, and reflecting on the decision making process, students develop a framework for making academic, career, and life decisions USC 150 is available to all first-year students. Students are included in the count if they were enrolled in the **Qualifying Criteria** class at the 21-day census. No Is Required Duration 1 **Inception Fiscal Year** 2015 Fiscal Year 2019 Participation 673 **Fiscal Year 2018 Participation** 825 Fiscal Year 2018 Retention 563 2018-19 Retention Rate 68% Name **College Success Program Fiscal Year** 2019 CSP courses are designed to offer students highly interactive and supportive learning spaces where they can at once be scaffolded into the demands of higher education, expand on their strengths as students, explore Description the many cultural spaces that make up a college experience, and have access to a network of highly competent and engaged professionals committed to each student's individual success CSP is required for students who have a high school core, unweighted GPA of 2.85 or below. Students are **Qualifying Criteria** included in the count if they were enrolled in a class at the 21-day census. Is Required Yes Duration 1 **Inception Fiscal Year** 2015 Fiscal Year 2019 Participation 706 Fiscal Year 2018 Participation 505 257 Fiscal Year 2018 Retention 2018-19 Retention Rate 51% NASS Connections Mentoring (Native Student Support) Name **Fiscal Year** 2019 The program provides a strong support network for Native American, Alaskan Native, and Native Hawaiian Description students and offers co-curricular activities that help students develop and enhance academic and personal skills for a successful college experience The NASS Connection program targets first time, full-time Native American/Alaskan Native and Native Hawai-**Qualifying Criteria** ian/Other Pacific Islander students. Students are included in the count if they attend 2 mentoring meetings in the fall semester. Is Required No Duration **Inception Fiscal Year** 2015

### **NORTHERN ARIZONA** Freshman Retention Programs cont.

Name	Honors College
Fiscal Year	2019
Description	The Honors College cultivates exc warding education, marked by an and learning community, transfor to the global.
Qualifying Criteria	Admission to Honors is based on consideration, but the evaluation ties and accomplishments. Honor Reading portions of the SAT, and a
Is Required	No
Duration	8
Inception Fiscal Year	2017
Fiscal Year 2019 Participation	569
Fiscal Year 2018 Participation	516
Fiscal Year 2018 Retention	460
2018-19 Retention Rate	89%

Fiscal Year 2019 Participation

Fiscal Year 2018 Participation Fiscal Year 2018 Retention 2018-19 Retention Rate

12

67%

cellence in tomorrow's citizens by providing a challenging and deeply ren innovative curriculum, dedicated and accomplished faculty, a diverse living rmative experiential pathways, and community engagement from the local

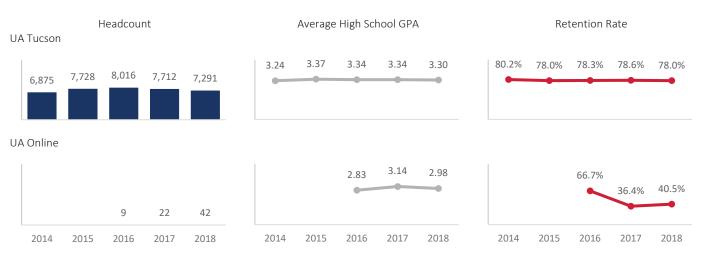
an broad evaluation of the student. Test scores and HS GPA are taken into also includes two Honors admissions essays and a resume or list of activirs applicants for Fall 2018 average 27 on the ACT and 1234 on the Math and a 3.76 HS Core GPA. Honors College applicants must have a 3.0 Core HS GPA

#### University of Arizona

#### Exhibit FR.UA.1: Freshman Headcount Enrollment, Average High School GPA and Retention Rate

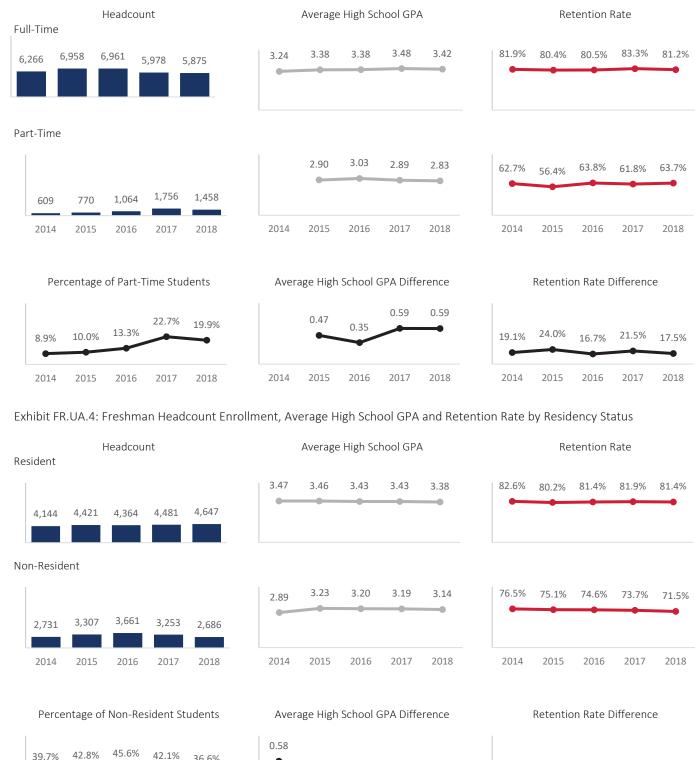


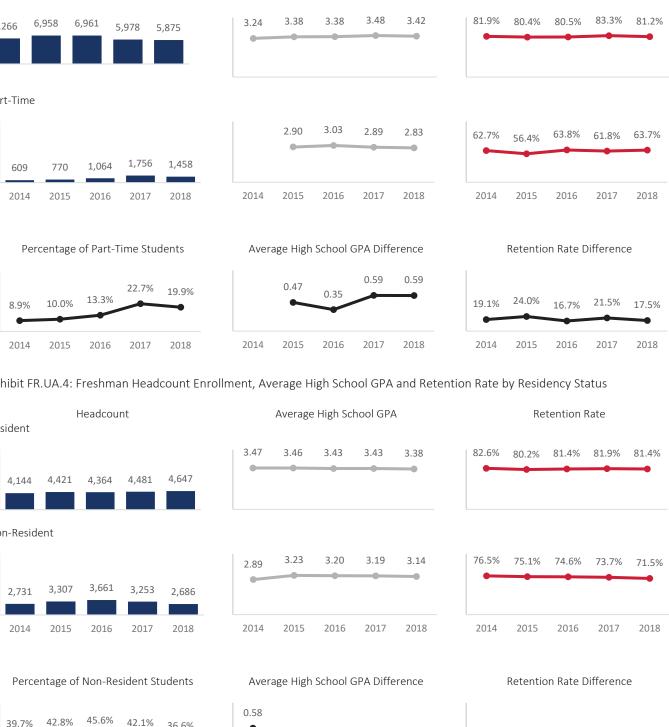
Exhibit FR.UA.2: Freshman Headcount Enrollment, Average High School GPA and Retention Rate by Geographic Site



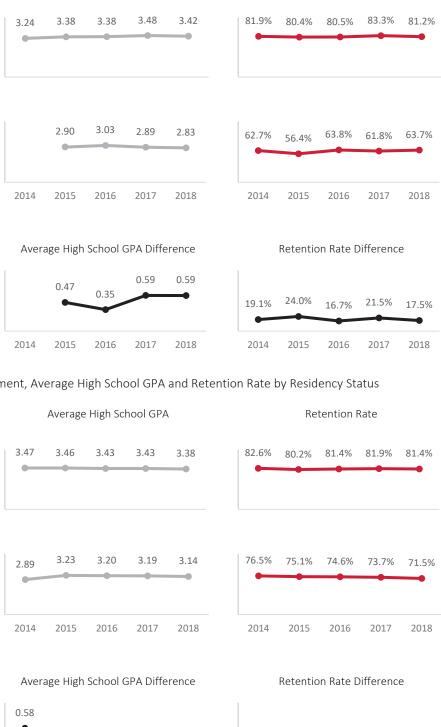
#### University of Arizona

### Exhibit FR.ASU.3: Freshman Headcount Enrollment, Average High School GPA and Retention Rate by Full-time, Part-time Status









39.7% 42.8% 45.6% 42.1% 36.6%





2014 2015 2016 2017 2018





2014 2015 2016 2017 2018





Note: Average High School GPAs calculated using only those students for which a high school GPA is available

6.0% 5.0% 6.8% 8.1% 9.9%

2014 2015 2016 2017 2018

## University of Arizona

Exhibit FR.UA.5: Freshman Headcount Enrollment by Gender and Race Ethnicity

sian		Female					Male					All	
216	218	229	207	192	195	225	207	201	199	411	443	436	408
ack or At	frician An	nerican											
141	164	169	193	195	116	154	176	151	158	257	318	345	344
spanic													
1,017	1,103	1,161	1,171	1,245	747	839	804	801	828	1,764	1,942	1,965	1,972
merican	Indian or	Alaska N	lative										
50	61	59	64	46	29	44	39	29	34	79	105	98	93
ative Hav	waiian or	Other Pa	acific Isla	inder									
6	10	6	8	8	6	15	14	10	7	12	25	20	18
hite													
1,957	2,227	2,207	2,196	2,003	1,694	1,911	2,021	1,804	1,704	3,651	4,138	4,228	4,000
vo or Mo	ore Races												
181	204	205	231	239	137	155	173	160	158	318	359	378	391
on-Resid	ent Alien				L								
98	104	141	137	80	230	238	366	323	196	328	342	507	460
nspecifie	ed												
30	25	18	32	18	25	31	30	16	16	55	56	48	48
	23	10	JZ	10	25	51	50	10	10		50	-10	40
3,696	4,116	4,195	4,239	4,026	3,179	3,612	3,830	3,495	3,300				
2014	2015	2016	2047	2010		2015	2046	2017	2010				
	70115	2016	2017	2018	2014	2015	2016	2017	2018				

University of Arizona

### Exhibit FR.UA.6: Freshman Retention Rate by Gender and Race Ethnicity

		Female					Male					All		
Asian 87.5%	89.0%	90.0%	87.0%	87.5%	86.2%	87.1%	82.1%	83.1%	85.4%	86.9%	88.0%	86.2%	85.0%	86.4%
Black or Af	rician An	nerican												
74.5%	65.2%	71.6%	74.6%	60.5%	69.0%	63.0%	71.0%	67.5%	55.1%	72.0%	64.2%	71.3%	71.5%	58.1%
Hispanic														
81.4%	76.8%	77.6%	75.7%	76.7%	76.6%	72.7%	73.0%	75.2%	74.2%	79.4%	75.0%	75.7%	75.5%	75.7%
American I	ndian or	Alaska N	lative											
62.0%	59.0%	74.6%	73.4%	54.3%	75.9%	47.7%	59.0%	48.3%	64.7%	67.1%	54.3%	68.4%	65.6%	58.8%
Native Hav				nder										
83.3%	80.0%	100.0%	75.0%	75.0%	83.3%	66.7%	71.4%	80.0%	71.4%	83.3%	72.0%	80.0%	77.8%	73.3%
White														
82.8%	81.7%	81.3%	81.2%	82.2%	78.7%	77.3%	75.7%	77.1%	77.6%	80.9%	79.7%	78.6%	79.4%	80.1%
Two or Mo	ore Races	;												
75.7%	77.0%	78.0%	77.9%	73.2%	73.0%	74.8%	72.3%	71.3%	76.6%	74.5%	76.0%	75.4%	75.2%	74.6%
Non-Reside	ent Alien	I												
83.7%	93.3%	90.1%	90.5%	85.0%	81.7%	81.1%	85.8%	85.8%	83.2%	82.3%	84.8%	87.0%	87.2%	83.7%
Unspecifie	d													
83.3%	84.0%	88.9%	90.6%	100.0%	80.0%	67.7%	70.0%	75.0%	75.0%	81.8%	75.0%	77.1%		88.2%
All					[					[				
81.8%	79.9%	80.5%	79.7%	79.0%	78.3%	75.9%	75.8%	76.9%	76.3%					
2014	2015	2016	2017	2018	2014	2015	2016	2017	2018					

#### University of Arizona

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#### Exhibit FR.UA.7: Average High School GPA and Freshman Retention Status for First-Time Students Fall 2017

	Retention Status	Total Students	Reported GPAs	Average High School GPA	
Enrollment Classification					
All	Continuing Non-Continuing	5,702 1,631	5,460 1,580	3.36 3.09	
Full-time	Continuing Non-Continuing	4,773 1,102	4,541 1,058	3.46 3.23	
Part-time	Continuing Non-Continuing	929 529	919 522	2.86 2.78	
Residency Status					
Resident	Continuing Non-Continuing	3,782 865	3,773 863	3.44 3.14	
Non-Resident	Continuing Non-Continuing	1,920 766	1,687 717	3.19 3.02	
Gender					
Female	Continuing Non-Continuing	3,180 846	3,110 832	3.41 3.17	
Male	Continuing Non-Continuing	2,517 783	2,345 746	3.30 3.00	
Unspecified	Continuing Non-Continuing	5 2	5 2		
Race Ethnicity					
Asian	Continuing Non-Continuing	339 53	339 53	3.48 3.32	
Black or African American	Continuing Non-Continuing	205 149	204 148	3.13 2.91	
Hispanic	Continuing Non-Continuing	1,569 505	1,567 504	3.32 3.07	
American Indian or Alaska Native	Continuing Non-Continuing	47 33	47 33	3.28 3.08	
Native Hawaiian or Other Pacific Islander	Continuing Non-Continuing	11 4	11 4	3.31	
White	Continuing Non-Continuing	2,974 737	2,966 734	3.38 3.12	
Two or More Races	Continuing Non-Continuing	296 101	296 100	3.39 3.06	
Non-Resident Alien	Continuing Non-Continuing	231 45	1 1		
Unspecified	Continuing Non-Continuing	30 4	29 3	3.47	

THE UNIVERSITY From OF ARIZONA	eshman Retention Programs
Name	Schedule for Success
Fiscal Year	2018
Description	Schedule for Success (S4S) is a comprehensiv and support system at the University of Arizo and the score they receive on their math plac ress through their required math at the unive and individualized tutoring contribute to stud
Qualifying Criteria	SAT/ACT Math scores, or UA Math Placement requires Math 112
Is Required	Yes
Duration	2
Inception Fiscal Year	2011
Fiscal Year 2019 Participation	1,589
Fiscal Year 2018 Participation	575
Fiscal Year 2018 Retention	364
2018-19 Retention Rate	63%
Name	New Start
Fiscal Year	2018
Description	New Start Summer Program offers new Wild while getting to know the UA campus and me earn 6-7 units of credit, meet with peer advis
Qualifying Criteria	First-time freshmen who have been admittee
Is Required	No
Duration	1
Inception Fiscal Year	1969
Fiscal Year 2019 Participation	375
Fiscal Year 2018 Participation	342
Fiscal Year 2018 Retention	281
2018-19 Retention Rate	82%
Name	Arizona Assurance
Fiscal Year	2018
Description	The Arizona Assurance Scholars Program pro Arizona residents as a way to ensure success mission is achieved through first year transiti and graduate/professional school preparatio
Qualifying Criteria	Invitation-only program for Arizona residents mined by Office of Financial aid.
Is Required	No
Duration	16
Inception Fiscal Year	2008
Fiscal Year 2019 Participation	224
Fiscal Year 2018 Participation	278
Fiscal Year 2018 Retention	221
2018-19 Retention Rate	79%

omprehensive program designed to help students build a strong foundation rsity of Arizona. Students are placed into S4S based on their chosen major eir math placement exam. The program is designed to help students progat the university level. Specific coursework, professional academic coaching, ibute to students' first year success.

h Placement score below certain threshold, and selection of a major that

rs new Wildcats the opportunity to get a head start on their college degree npus and meeting new people. Students live on campus over summer and th peer advisors, and receive academic support from tutors.

en admitted to UA

Program provides academic, financial and social support for low-income sure success, retention and graduation from the University of Arizona. The year transition programming, mentoring, leadership, career development, I preparation.

na residents. Eligibility requirements are based on financial need as deter-

## The UNIVERSITY Freshman Retention Programs cont.

Name	First Cats
Fiscal Year	2018
Description	First Cats provides support to incoming freshmen that are both first-generation college students and Pell grant eligible. Students in First Cats are connected to a community of students who share their background. Participants are integrated into campus by participating in regular meetings with peer mentors, workshops, and planning for career or graduate school.
Qualifying Criteria	Self-identification as first-generation college student.
Is Required	No
Duration	On going
Inception Fiscal Year	2016
Fiscal Year 2019 Participation	92
Fiscal Year 2018 Participation	139
Fiscal Year 2018 Retention	109
2018-19 Retention Rate	78%

Name	THINK TANK - Tutoring (math, science, business, language)
Fiscal Year	2018
Description	THINK TANK offers content area peer tutoring services for math, science, and business courses. Language tutoring is offered by Spanish and French instructors at THINK TANK. The majority of tutoring (92%) is free of charge and drop-in. THINK TANK also offers fee-based individual and group tutoring sessions. THINK TANK peer tutors are certified through the College Reading and Learning Association's training program.
Qualifying Criteria	As needed, opt-in by student
Is Required	No
Duration	As needed
Inception Fiscal Year	2009
Fiscal Year 2019 Participation	2,066
Fiscal Year 2018 Participation	1,744
Fiscal Year 2018 Retention	1,519
2018-19 Retention Rate	87%

Name	THINK TANK - Writing Center
Fiscal Year	2018
Description	THINK TANK's Writing Center offers students free drop-in tutoring sessions for writing support, as well as free 30-minute appointments. Writing tutors offer feedback on structure, formatting, style, and expression, and serve as a sounding board for students' ideas. Though many of the students come for support in foundational English courses, the Writing Center offers support for students in any course.
Qualifying Criteria	As needed, opt-in by student
Is Required	No
Duration	As needed
Inception Fiscal Year	2009
Fiscal Year 2019 Participation	1,398
Fiscal Year 2018 Participation	1,416
Fiscal Year 2018 Retention	1,228
2018-19 Retention Rate	87%

The UNIVERSITY Freshman Retention Programs cont.

<b>41</b> OF ARIZONA	
Name	THINK TANK - Supplement
Fiscal Year	2018
Description	Supplemental Instruction (SI) is a SI sessions are led by students wi laborative learning techniques to test prep strategies, and discuss
Qualifying Criteria	As needed, opt-in by student
Is Required	No
Duration	As needed
Inception Fiscal Year	2009
Fiscal Year 2019 Participation	1,499
Fiscal Year 2018 Participation	1,333
Fiscal Year 2018 Retention	1,201
2018-19 Retention Rate	90%
Name	SALT Center
Fiscal Year	2018
Description	The SALT Center offers comprehe weekly meetings with a Strategic
Qualifying Criteria	Separate SALT application.
Is Required	No
Duration	On going
Inception Fiscal Year	1980
Fiscal Year 2019 Participation	376
Fiscal Year 2018 Participation	139
Fiscal Year 2018 Retention	107
2018-19 Retention Rate	77%
Name	Blue Chip
Fiscal Year	2018
Description	Blue Chip offers students the opp experience within Blue Chip emp development.
Qualifying Criteria	All new students. Application pro
Is Required	No
Duration	2
Inception Fiscal Year	1999
Fiscal Year 2019 Participation	467
Fiscal Year 2018 Participation	384
Fiscal Year 2018 Retention	348
2018-19 Retention Rate	91%

### tal Instruction

a free service that provides regularly scheduled, out-of-class study sessions. who have previously taken the course. During the sessions, students use colco review important course concepts, predict and practice test items, develop s readings.

nensive academic support services to students who learn differently, including ic Learning Specialist, content-specific tutoring, and educational technology.

oportunity to develop as leaders through campus engagement. The first year phasizes teambuilding, community service, and personal and professional

rocess



Name	SOS
Fiscal Year	2018
Description	Provides around-the-clock support for UA students and others who have questions or issues and are unsure about where to go or answers. SOS is available in person, by chat, email, and text. Responses are guaranteed within 24 hours. SOS had more than 3,800 contacts through the help desk in 2017-2018.
Qualifying Criteria	None
Is Required	No
Duration	As needed
Inception Fiscal Year	2015
Fiscal Year 2019 Participation	403
Fiscal Year 2018 Participation	427
Fiscal Year 2018 Retention	-
2018-19 Retention Rate	N/A

Name	Early Warnings
Fiscal Year	2018
Description	Early Progress is an opportunity for first-year students to get early course feedback through UAccess in select first year courses. This grade provides them an opportunity to make adjustments and seek resources as needed.
Qualifying Criteria	Enrollment in participating course
Is Required	No
Duration	1
Inception Fiscal Year	2010
Fiscal Year 2019 Participation	6,764
Fiscal Year 2018 Participation	6,667
Fiscal Year 2018 Retention	5,205
2018-19 Retention Rate	78%

THE UNIVERSITY Freshman Retention Programs cont.

<b>4 L</b> OF ARIZONA	
Name	SBS 197A: Skills for Succes
Fiscal Year	2018
	All Social and Behavorial Science 197A is a one-unit graded course Description of Course: This course will introduce studer behaviors, and resources necess education, student panels of eng campus resources (e.g., Student connect to their majors and univ skills for success at the Universit
Description	Course Objectives and Expected • Establish a strong connection to sional assessments and goal sett • Create a plan for involvement • Explore on-campus events and • Identify obstacles for success, • Connect early with student en- • Create a relationship with theil • Register for spring classes and
Qualifying Criteria	All first time, Main Campus fresh 197A during Freshmen Orientati students can only drop with advi
Is Required	No, but strongly encouraged.
Duration	1
Inception Fiscal Year	2018
Fiscal Year 2019 Participation	TBD
Fiscal Year 2018 Participation	867
Fiscal Year 2018 Retention	686
2018-19 Retention Rate	79.5%
Name	Honors Catalyst Seminar
Fiscal Year	2018
Description	This course is a 7 week, 1 unit cla take the class in sections of 19-2 freshman and to introdcue the s experience. This interdisciplinar this year is "What the Eyes Don't
Qualifying Criteria	Participation in honors program.
Is Required	Yes, for Honors students.
Duration	1
Inception Fiscal Year	2018
Fiscal Year 2019 Participation	TBD
Fiscal Year 2018 Participation	1,050
Fiscal Year 2018 Retention	1,022
2018-19 Retention Rate	97.3% (Honors College)

#### ess in the Social Sciences

ce first time freshmen were enrolled in SBS 197A in the fall semester. SBS se. Class met once a week for 50 minutes.

ents to the social and behavioral sciences with an emphasis on the skills, ssary for success. Topics include a discussion of the importance of higher ngagement opportunities (e.g., internships, study abroad), presentations from nt Engagement and Career Development), and workshops to help students iversity and career goals. Students will explore their own strengths, goals, and ity of Arizona and after.

d Learning Outcomes:

to the campus community through personal, academic, social, and profestting.

& engagement.

nd opportunities and reflect on their influence in your life as a student. s, know where to go for help, and access those resources for success. ngagement and career development.

eir academic advisor and establish regular meetings with her/him.

l look ahead to future semesters.

shmen in the College of Social and Behavioral Sciences were enrolled in SBS tion. The program is not compulsory, although strongly encouraged, and visor/department consent.

class centered around a common reading. All incoming Honors Freshman 20 students. The main objectives of the class are to build a cohort with the students to interdisciplinary thinking; a value of the UA honors academic ary reasoning is introduced and contextualized by the common reading which 't See", a story about the Flint Mich. water crisis.

۱.

Name	Honors spring colloquium series
Fiscal Year	2018
Description	These courses are a "part 2" to the catalyst seminars. In this program, students take colloquium courses from faculty across campus that explore a huge range of topics. The faculty choose the themes which gives the students an enormous number of options and exposure to faculty across campus. This is a 1 unit class that also looks to build cohort (continue that objective) and to continue the exploration of interdisciplinary reasoning development.
Qualifying Criteria	Participation in honors program.
Is Required	Yes, for Honors students.
Duration	1
Inception Fiscal Year	2018
Fiscal Year 2019 Participation	TBD
Fiscal Year 2018 Participation	1,150
Fiscal Year 2018 Retention	1,022
2018-19 Retention Rate	97.3% (Honors College)
Name	Building Leaders and Creating Knowledge
Fiscal Year	2018
Description	Building Leaders and Creating Knowledge (B.L.A.C.K) is a residential program for Black-identifying that incorporates Black/African American/African cultural knowledge and experiences with academic support in a living learning community. Currently, students are housed on the 1st and 2nd floors of Pima Hall., with the overflow going to Coconino Dorm.
Qualifying Criteria	Students Black-identified or interested in Black culture are welcome to apply to this optional program.
Is Required	No
Duration	2
Inception Fiscal Year	2014
Fiscal Year 2019 Participation	70
Fiscal Year 2018 Participation	61
Fiscal Year 2018 Retention	50
2018-19 Retention Rate	82%

Name	College of Letters, Arts & Sciences Peer Mentor Program
Fiscal Year	2018
Description	The CLAS Wildcat Academy Peer Mentor Program is designed to provide transitional support for incoming students. Peer mentors are upper classmen who previously had a successful transition to the University of Arizona through this program. The well-versed peer mentors will inspire, support, and build connections to increase success in our students.
Qualifying Criteria	High risk level determined through predictive model of entry characteristics
Is Required	No, but strongly encouraged.
Duration	1
Inception Fiscal Year	2016
Fiscal Year 2019 Participation	TBD
Fiscal Year 2018 Participation	46
Fiscal Year 2018 Retention	34
2018-19 Retention Rate	74.2% (College of Letters, Arts & Sciences)

The UNIVERSITY Freshman Retention Programs cont.

<b>仏</b> 、 OF ARIZONA	
Name	Senior Peer Mentors
Fiscal Year	2018
Description	Academic advising and college k
Qualifying Criteria	First-year student in CLAS
Is Required	No
Duration	2
Inception Fiscal Year	2018
Fiscal Year 2019 Participation	TBD
Fiscal Year 2018 Participation	949
Fiscal Year 2018 Retention	704
2018-19 Retention Rate	74.2% (College of Letters, Arts &
Name	BNAD 100
Fiscal Year	2018
Description	Spring only course offered to see nately do major exploration by I different industries and careers. Eller.
Qualifying Criteria	Pre-Business student in their sea
Is Required	No
Duration	1
Inception Fiscal Year	2014
Fiscal Year 2019 Participation	TBD
Fiscal Year 2018 Participation	1,368
Fiscal Year 2018 Retention	1,135
2018-19 Retention Rate	83% (Eller College Retention)
Name	ELITE
Fiscal Year	2018
Description	Program designed to recruit and week students participate in pro employer contacts.
Qualifying Criteria	Pre-Business freshmen with a 3. man year
Is Required	No
Duration	2
Inception Fiscal Year	2008
Fiscal Year 2019 Participation	TBD
Fiscal Year 2018 Participation	120
Fiscal Year 2018 Retention	100
2018-19 Retention Rate	83% (Eller College Retention)

knowledge activities and outreach.

& Sciences)

econd semester Pre-Business majors. Students in this course will predomir learning about the language and context of business. Students learn about s. At Career Quest, students get to network with an employer that recruits at

econd semester (spring)

nd retain high-achieving Pre-Business major students to the Eller College. Each rofessional development workshops and challenges, often networking with

3.4 HS unweighted GPA or higher that applied prior to beginning their fresh-



Name	LEAD
Fiscal Year	2018
Description	Academic and leadership development program for Eller Pre-Professional major freshmen that identify as African American and Hispanic. Students engage in professional development activities, networking, and academic skill development throughout the year.
Qualifying Criteria	Pre-Business or Pre-Economics, opt-in application, identify as African American or Hispanic, typically do targeted outreach to admitted students with below 3.4 HS GPA
Is Required	No
Duration	2
Inception Fiscal Year	2018
Fiscal Year 2019 Participation	TBD
Fiscal Year 2018 Participation	36
Fiscal Year 2018 Retention	30
2018-19 Retention Rate	83% (Eller College Retention)
Name	Off Campus MIS 150A enrollment
Fiscal Year	2018
Description	Eller college freshmen who have indicated that they will be living off campus their freshman year are selec- tively enrolled (based on space in class schedule at orientation) in sections of MIS 150A taught by Patti Ota. It is an engaging general education course that builds community among students in the course.
Qualifying Criteria	Pre-Business or Pre-Economics major freshmen indicating that they will live off campus, students are chosen but can opt out after talking with an advisor.
Is Required	No
Duration	1
Inception Fiscal Year	2017
Fiscal Year 2019 Participation	TBD
Fiscal Year 2018 Participation	44
Fiscal Year 2018 Retention	37
2018-19 Retention Rate	83% (Eller College Retention)
Name	PREMIER
Fiscal Year	2018
Description	Spring semester only program that allows Eller college freshmen to network, build skills, and present in a consulting case competition. Smaller cohorts of PREMIER students meet weekly and then some weeks all cohorts come together to participate in larger team activities.
Qualifying Criteria	Pre-Business or Pre-Economics major, no GPA requirement, opt-in through online application, first year students, fee-based
Is Required	No
Duration	2
Inception Fiscal Year	2017
Fiscal Year 2019 Participation	TBD
Fiscal Year 2018 Participation	68

THE UNIVERSITY Freshman Retention Programs cont.

Name	MCB Mentor Program
Fiscal Year	2018
Description	MCB matches incoming freshma the MCB major. Peer mentors of experiences as a college student their knowledge of what has wor personal connection that helps to ment, and also focuses on retent
Qualifying Criteria	This is a voluntary program for in matched based on survey respor duced to their mentees at our Fr juniors or seniors, in the MCB ma must be in good academic stand
Is Required	No
Duration	1
Inception Fiscal Year	2018
Fiscal Year 2019 Participation	53
Fiscal Year 2018 Participation	30
Fiscal Year 2018 Retention	29
2018-19 Retention Rate	96% (Program participant retenti
Name	AZ HOPE Bridge
Name Fiscal Year	AZ HOPE Bridge
	<b>v</b>
Fiscal Year	2018 BRIDGE a 5-week full time colleg directly from High school, transfe
Fiscal Year Description	2018 BRIDGE a 5-week full time colleg directly from High school, transfe non-traditional students includin 1. U.S. citizen, non-citizen nation dence in the United States. 2. Currently enrolled or accepter sions program, community colleg 3. Interested in a health career o 4. Have a 3.0 grade point average
Fiscal Year Description Qualifying Criteria	2018 BRIDGE a 5-week full time colleg directly from High school, transfe non-traditional students includin 1. U.S. citizen, non-citizen nation dence in the United States. 2. Currently enrolled or accepted sions program, community colleg 3. Interested in a health career o 4. Have a 3.0 grade point average 5.Economically OR educationally
Fiscal Year Description Qualifying Criteria Is Required	2018 BRIDGE a 5-week full time colleg directly from High school, transfe non-traditional students includin 1. U.S. citizen, non-citizen nation dence in the United States. 2. Currently enrolled or accepter sions program, community colleg 3. Interested in a health career o 4. Have a 3.0 grade point average 5.Economically OR educationally No
Fiscal Year Description Qualifying Criteria Is Required Duration	2018 BRIDGE a 5-week full time colleg directly from High school, transfe non-traditional students includin 1. U.S. citizen, non-citizen nation dence in the United States. 2. Currently enrolled or accepted sions program, community colleg 3. Interested in a health career o 4. Have a 3.0 grade point average 5.Economically OR educationally No 1
Fiscal Year Description Qualifying Criteria Is Required Duration Inception Fiscal Year	2018 BRIDGE a 5-week full time colleg directly from High school, transfe non-traditional students includin 1. U.S. citizen, non-citizen nation dence in the United States. 2. Currently enrolled or accepted sions program, community colleg 3. Interested in a health career o 4. Have a 3.0 grade point average 5.Economically OR educationally No 1 2019
Fiscal Year         Description         Qualifying Criteria         Is Required         Duration         Inception Fiscal Year         Fiscal Year 2019 Participation	2018 BRIDGE a 5-week full time colleg directly from High school, transfe non-traditional students includin 1. U.S. citizen, non-citizen nation dence in the United States. 2. Currently enrolled or accepted sions program, community colleg 3. Interested in a health career o 4. Have a 3.0 grade point average 5.Economically OR educationally No 1 2019 11
Fiscal Year         Description         Qualifying Criteria         Is Required         Duration         Inception Fiscal Year         Fiscal Year 2019 Participation         Fiscal Year 2018 Participation	2018 BRIDGE a 5-week full time colleg directly from High school, transf non-traditional students includin 1. U.S. citizen, non-citizen nation dence in the United States. 2. Currently enrolled or accepter sions program, community colle 3. Interested in a health career of 4. Have a 3.0 grade point averag 5.Economically OR educationally No 1 2019 11 0

Fiscal Year 2018 Retention

2018-19 Retention Rate

56

83% (Eller College Retention)

an with a peer mentor to assist them with transistion to college life and offer support through contact with their freshman mentee by sharing their t and MCB major, helping freshman connect with resources, and by sharing orked for them as a U of A student. The goal of this program is to provide a to build community within our major, assists new students in their developntion of the student within the MCB major.

incoming freshman. They opt in during freshman orienataion and then are onse with a mentor before the semester begins. Then, new mentors are introreshman Welcome Breakfast held the first week of school. Mentors must be najor, willing to spend at least 1-2 hours per week with their mentee. Mentors ding with the university and major.

tion)

ge transition program for disadvantaged, students newly admitted to UA ferring to the University of Arizona from Pima Community College or are adult ing military veterans.

nal, or permanent resident who possesses a visa permitting permanent resi-

ed into an educational program in an Arizona high school, allied health profesege, 4-year college/university or health professional school.

or the health sciences.

ge (GPA) or greater (cumulative) on a 1.0 – 4.0 scale. ly disadvantaged (see definitions below). THE UNIVERSITY Freshman Retention Programs cont.

Name	Mental Health Wellness
Fiscal Year	2018
Description	Mental Health Wellness for UAHS ODI strives to create an awareness and community of students, faculty, and staff that values mental health wellness and promotion and is committed to inclusive excellence.
Qualifying Criteria	Consultation for students and faculty and staff (for concerns about students), assessments, referrals to cam- pus and community resources, brief individual therapy
Is Required	No
Duration	2
Inception Fiscal Year	2017
Fiscal Year 2019 Participation	65
Fiscal Year 2018 Participation	30
Fiscal Year 2018 Retention	30
2018-19 Retention Rate	100%

Name	CALS 195C
Fiscal Year	2018
Description	A 1-unit success course for incoming students to idenitfy, understand, and apply best strategies for college success, as well as further orient themselves to campus and college resources. Course is taught by academic advisors within the college. Peer mentor component is included, CALS PALS mentor program and startign Fall 2019 it will also include CALS Connections mentors.
Qualifying Criteria	CALS First-time full-time Freshmen; Opt-in
Is Required	No
Duration	1
Inception Fiscal Year	2014
Fiscal Year 2019 Participation	TBD
Fiscal Year 2018 Participation	183
Fiscal Year 2018 Retention	160
2018-19 Retention Rate	87.3% (College of Ag, Life & Science retention rate)
Name	New Student Welcome
Name Fiscal Year	New Student Welcome
Fiscal Year	2018 A College-held event for new students to network and build cohesion within the college. Event includes the presence of our mascots, our Dean, the President, a DJ, Union-catered lunch, a photo-booth, and student clubs for engagement with raffles and prizes. Academic Planners, Shirts, and landyards provided by college
Fiscal Year Description	2018 A College-held event for new students to network and build cohesion within the college. Event includes the presence of our mascots, our Dean, the President, a DJ, Union-catered lunch, a photo-booth, and student clubs for engagement with raffles and prizes. Academic Planners, Shirts, and landyards provided by college for each student.
Fiscal Year Description Qualifying Criteria	2018 A College-held event for new students to network and build cohesion within the college. Event includes the presence of our mascots, our Dean, the President, a DJ, Union-catered lunch, a photo-booth, and student clubs for engagement with raffles and prizes. Academic Planners, Shirts, and landyards provided by college for each student. All first-time CALS students; Opt-in
Fiscal Year Description Qualifying Criteria Is Required	2018 A College-held event for new students to network and build cohesion within the college. Event includes the presence of our mascots, our Dean, the President, a DJ, Union-catered lunch, a photo-booth, and student clubs for engagement with raffles and prizes. Academic Planners, Shirts, and landyards provided by college for each student. All first-time CALS students; Opt-in No
Fiscal Year Description Qualifying Criteria Is Required Duration	2018 A College-held event for new students to network and build cohesion within the college. Event includes the presence of our mascots, our Dean, the President, a DJ, Union-catered lunch, a photo-booth, and student clubs for engagement with raffles and prizes. Academic Planners, Shirts, and landyards provided by college for each student. All first-time CALS students; Opt-in No 1
Fiscal Year Description Qualifying Criteria Is Required Duration Inception Fiscal Year	2018 A College-held event for new students to network and build cohesion within the college. Event includes the presence of our mascots, our Dean, the President, a DJ, Union-catered lunch, a photo-booth, and student clubs for engagement with raffles and prizes. Academic Planners, Shirts, and landyards provided by college for each student. All first-time CALS students; Opt-in No 1 2014
Fiscal Year Description Qualifying Criteria Is Required Duration Inception Fiscal Year Fiscal Year 2019 Participation	2018 A College-held event for new students to network and build cohesion within the college. Event includes the presence of our mascots, our Dean, the President, a DJ, Union-catered lunch, a photo-booth, and student clubs for engagement wtih raffles and prizes. Academic Planners, Shirts, and landyards provided by college for each student. All first-time CALS students; Opt-in No 1 2014 TBD

THE UNIVERSITY Freshman Retention Programs cont.

• OF ARIZONA	Retention Programs cont.
Name	CALS ASEMS
Fiscal Year	2018
Description	A program that works specifically with underreprese ASEMS for more indivdiualized and holistic support. courses, Faculty Fellows, etc.
Qualifying Criteria	CALS qualifying majors; underrepresented population
Is Required	No
Duration	2+
Inception Fiscal Year	2018
Fiscal Year 2019 Participation	TBD
Fiscal Year 2018 Participation	82
Fiscal Year 2018 Retention	72
2018-19 Retention Rate	87.3% (College of Ag, Life & Science retention rate)
Name	CALS Connections
Fiscal Year	2018
Description	Each new student is encouraged to sign-up to be ma groups/major. Students log virtual, text, or in-persor adjust and get a different perspective on how to eng
Qualifying Criteria	All first-time CALS Students; Opt-in
Is Required	No
Duration	1+
Inception Fiscal Year	2018
Fiscal Year 2019 Participation	109+
Fiscal Year 2018 Participation	237
Fiscal Year 2018 Retention	207
2018-19 Retention Rate	87.3% (College of Ag, Life & Science retention rate)
Name	CALS PALS Mentoring Program
Fiscal Year	2018
Description	Elevated peer mentorship program. CALS PALS (Pee assigned to new student mentees, as well as with st PALS also coach and assist new mentors in best ways that had a difficult academic transition after their fir new students starting at the university. College men formalized as CALS PALS in Spring 2012
Qualifying Criteria	Embedded with CALS 195 courses. Every CALS 195 s
Is Required	No
Duration	1+
Inception Fiscal Year	2011
Fiscal Year 2019 Participation	ТВД
Fiscal Year 2018 Participation	183
Fiscal Year 2018 Retention	160
2018-19 Retention Rate	87.3% (College of Ag, Life & Science retention rate)

ally with underrepresented students within STEM majors, under University and holistic support. Program includes Student Support Specialists, success

epresented populations in STEM; Opt-in with interview process

ed to sign-up to be matched with a Peer Mentor within their same interest tual, text, or in-person meetings on Mentor Collective Site to help students pective on how to engage and identify resources.

gram. CALS PALS (PeersAssistiance for Leadership and Student Success) are ees, as well as with students within a section of the CALS 195 courses. CALS mentors in best ways to connect. In spring term the mentors assist students ansition after their first term at the university. In fall term the mentors assist niversity. College mentorship program has existed since Spring 2009 but was ing 2012

ses. Every CALS 195 student paired with a CALS PALS peer mentor



Name	CALS Class Crawl
Fiscal Year	2018
Description	Student clubs and organizations connect with new students by helping them locate first term class locations by walking the campus with them. Advisors and faculty attend to connect with students, as well.
Qualifying Criteria	All first-time CALS students; Opt-in
Is Required	No
Duration	1
Inception Fiscal Year	2018
Fiscal Year 2019 Participation	TBD
Fiscal Year 2018 Participation	~150
Fiscal Year 2018 Retention	131
2018-19 Retention Rate	87.3% (College of Ag, Life & Science retention rate)
Name	Annual CALS Events
Fiscal Year	2018
Description	A variety of student events to build community and meet with CALS faculty/staff in order to empower stu- dents. College tracks students who attend each event, which can range in numbers. There is approximately one event per month.
Qualifying Criteria	All CALS students; Opt-in
Is Required	No
Duration	2+
Inception Fiscal Year	2018
Fiscal Year 2019 Participation	TBD
Fiscal Year 2018 Participation	1000+
Fiscal Year 2018 Retention	N/A
2018-19 Retention Rate	87.3% (College of Ag, Life & Science retention rate)
Name	100% Professional Academic Advising
Fiscal Year	2018
Description	Starting in FY 2017 (Fall 2017) all CALS majors were funded to have a full-time professional academic advisor to focus on developmental advising as opposed to solely transactional, in addition to a faculty mentor. College previously had professional academic advising, but has now reached each individual major.
Qualifying Criteria	All CALS students; Mandatory
Is Required	Yes
Duration	2+
Inception Fiscal Year	2018
Fiscal Year 2019 Participation	TBD
Fiscal Year 2018 Participation	ALL
Fiscal Year 2018 Retention	N/A
2018-19 Retention Rate	87.3% (College of Ag, Life & Science retention rate)

The UNIVERSITY Freshman Retention Programs cont.

S OF ARIZONA	
Name	CALS 195A
Fiscal Year	2018
Description	A 1-unit spring term success course for state transition well academically. The course to paredness. A peer mentor component is p advisors with objectives tied to college suc
Qualifying Criteria	CALS first time students from previous fall 2.0); Compulsory if students need more the
Is Required	No
Duration	1
Inception Fiscal Year	2008
Fiscal Year 2019 Participation	TBD
Fiscal Year 2018 Participation	57
Fiscal Year 2018 Retention	50
2018-19 Retention Rate	87.3% (College of Ag, Life & Science retent
Name	SCI 195 specifically for SLHS majo
Fiscal Year	2018
Description	Course addresses study strategies, shares informs students about our UG coursewor Also addressed are employment possibilit attend various class periods to enhance fa
Qualifying Criteria	SLHS major
ls Required	The course is not required but all majors a
Duration	1
Inception Fiscal Year	2018
Fiscal Year 2019 Participation	TBD
Fiscal Year 2018 Participation	46
Fiscal Year 2018 Retention	37
2018-19 Retention Rate	81.5% (College of Science retention rate)
Name	Undergraduate Psychology Explor
Fiscal Year	2018
Description	A 1 unit success course (PSY 197A) with a Psychology majors. Focus is to help the stuto University life and the resources that ar time management.
Qualifying Criteria	Students opt-in after learning about it at F
Is Required	No
Duration	1
Inception Fiscal Year	2003
Fiscal Year 2019 Participation	TBD
Fiscal Year 2018 Participation	100
Fiscal Year 2018 Retention	82

ourse for students that started the university in previous fall term and did not he course teaches students academic strategies and skills for college preponent is part of the class, CALS PALS mentor. Course is taught by academic college success, support and connections.

revious fall term that ended up with academic probation status (GPA below ed more than 5 units of B grade to raise cumulative GPA to 2.0

ence retention rate)

#### HS majors.

ies, shares info about resources available across campus, educates and coursework, and presents opportunities for research and clinical observation. t possibilities with our major. Selected faculty and student peers are invited to enhance familiarity within the department.

all majors are automatically enrolled, so they would have to opt out.

### gy Exploration Program (UPEP)

7A) with a student mentoring component. Taught to first semester freshman help the student explore Psychology and the fields in addition to acclimating rces that are available. This course delves into learning styles, study tips and

bout it at Freshman Orientation

## THE UNIVERSITY Freshman Retention Programs cont.

Name	Supplemental Instruction for Calculus. Math 196's (196K, L,M,N,V)	
Fiscal Year	2018	
Description	Supplemental instruction sections to accompany precalculus, Calculus 1, 2 multivariable calculus and busi- ness calculus. Students work in groups on more challenging application problems related to, but distinct from course assignments. The problems are designed to be more challenging and encourage group partici- pation. Students present their work to each other and to the faculty. Grading is based on participation and effort low stakes.	
Qualifying Criteria	196L is required for engineering students enrolled in math 120. Voluntary opt-in for all others. Students must be enrolled in the companion calculus sequence course.	
Is Required	Mixed- see details of qualifying criteria.	
Duration	1	
Inception Fiscal Year	2012	
Fiscal Year 2019 Participation	ТВО	
Fiscal Year 2018 Participation	114	
Fiscal Year 2018 Retention	93	
2018-19 Retention Rate	81.5% (College of Science retention rate)	
Name	Calculus Workshop and Critical Conversations about Race and Gender in STEM	
Fiscal Year	2018	
Description	Beginning in 2007, William Vélez began organizing a five-day workshop to prepare incoming students for their calculus course. This workshop begins a week or two before the semester starts in August. The workshop's goal is to prepare students for their first college mathematics class and to impress them upon the importance of developing good study skills and building a network of support among their peers. Students spend five days, from 9 AM – 4 PM, doing mathematics. In addition, each student receives academic advising from the Math Center to go over their schedule and career goals. Each year, several of the participants add the mathematics minor or major to their program of study. Adiredja took over the organization of the program in 2016 adding the component of critical conversations about race and gender, and revising the mathematics curriculum used in the workshop. Two of the conversations occurred during the summer workshop and three occurred during the following Fall semester. The conversations are intended to support students in further developing a community with other students and peer mentors, as well as developing critical consciousness about the impact of race and gender on participation in STEM. During these conversations, students compare the STEM networks they have created in high school with to the one they hope to develop at the university. They discuss their experiences with stereotypes of being identified as male or female in STEM and other stereotypes related to being a particular ethnicity. They also examine the resources they bring from their family and community that can be helpful for their learning and pursuing a STEM major. These conversations also serve as a check-in about their academic experience so far, for each of the student who attended. Another benefit to this program is that it also provides a professional development opportunity for graduate students. Graduate students have run this workshop since its inception. One graduate students. Some undergraduates are also hired as tut	
Qualifying Criteria	high-needs high schools in Tucson, which serve many minority and first-generation students. We have also collaborated with the ASEMS program to invite transfer students. The main selection criterion is that students need to be registered for a calculus class in the Fall (Math 122a/b, Math 129, Math 223). For Summer 2019, we open a section for precalculus (Math 120R).	
Is Required	No	
Duration	Five days during the summer and 3 days during the following fall semester	
Inception Fiscal Year	2016	
Fiscal Year 2019 Participation	ТВД	
Fiscal Year 2018 Participation	28	
Fiscal Year 2018 Retention	23	

## THE UNIVERSITY Freshman Retention Programs cont.

Name	<b>CBC Peer Mentor Program</b>
Fiscal Year	2018
Description	New freshmen and transfer stude and advice for navigating the univ
Qualifying Criteria	Opt-in, no conditions
Is Required	Mandatory for incoming fresehm
Duration	1
Inception Fiscal Year	2005
Fiscal Year 2019 Participation	TBD
Fiscal Year 2018 Participation	153 - Biochemistry 74 - Chemistry
Fiscal Year 2018 Retention	185
2018-19 Retention Rate	81.5% (College of Science retenti
Name	CATS Academics
Name Fiscal Year	CATS Academics
Fiscal Year	2018 C.A.T.S. Academics provides custo
Fiscal Year Description	2018 C.A.T.S. Academics provides custo vices include advising, learning sp
Fiscal Year Description Qualifying Criteria	2018 C.A.T.S. Academics provides custo vices include advising, learning sp UA Student Athlete
Fiscal Year Description Qualifying Criteria Is Required	2018 C.A.T.S. Academics provides custo vices include advising, learning sp UA Student Athlete Yes
Fiscal Year Description Qualifying Criteria Is Required Duration	2018 C.A.T.S. Academics provides custo vices include advising, learning sp UA Student Athlete Yes As long as still athlete
Fiscal Year Description Qualifying Criteria Is Required Duration Inception Fiscal Year	2018 C.A.T.S. Academics provides custor vices include advising, learning sp UA Student Athlete Yes As long as still athlete 1991
Fiscal Year Description Qualifying Criteria Is Required Duration Inception Fiscal Year Fiscal Year 2019 Participation	2018 C.A.T.S. Academics provides custo vices include advising, learning sp UA Student Athlete Yes As long as still athlete 1991 120
Fiscal Year Description Qualifying Criteria Is Required Duration Inception Fiscal Year Fiscal Year 2019 Participation Fiscal Year 2018 Participation	2018 C.A.T.S. Academics provides custor vices include advising, learning sp UA Student Athlete Yes As long as still athlete 1991 120 133

dents are matched with a current CBC upperclassmen who provides guidance niversity, getting involved, and more. men. Optional for transfer students. ſY tion rate) tomized services to student athletes to support their academic success. Serspecialist support, tutoring services, exam reviews, and study halls.

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